

From: [Rockas, James \(Federal\)](#)
To: [\(b\)\(6\)@icloud.com](#); [Wilbur Ross](#)
Subject: CNBC interview
Date: Thursday, March 30, 2017 3:52:10 PM

Sir--

We can fit a CNBC hit into your schedule 8 minutes at 4:30 from the studio.

Topics:

-Firstnet

-NAFTA Draft letter

-rules of origin

-enforcement and remedies

-21st century updates

Does this work for you?

James Rockas
Special Assistant to the Secretary
Department of Commerce
Office of Public Affairs
[\(202\) \(b\)\(6\)](#) | jrockas@doc.gov

*typed on an iPhone - please excuse the brevity

From: [Alexander, Brooke \(Federal\)](#)
To: [Wilbur Ross](#)
Cc: [Teramoto, Wendy \(Federal\)](#)
Subject: From Dan DiMicco
Date: Saturday, May 13, 2017 6:48:02 PM

Wilbur you are a good man but I could not disagree more. They were quick because China wanted them and the Bankers on both sides. Liveris's study is garbage. We got no chance to comment and the mfg council new nothing about it. This is a major setback, major. So far we have several "studies" but little action on trade cheating. We are drowning in studies. "We don't need more stinkin studies" It time to act like you all did on this. The trade cheating is rampant and their currency is still grossly undervalued. We will be happy to discuss this latter point when we meet

Dan

Sent from my iPhone

On May 13, 2017, at 6:33 PM, Ross, Wilbur (Federal) <WLRoss@doc.gov> wrote:

These first items are hopefully just the beginning of the subjects to be negotiated. They were quick deliverables. Manufacturing is very much on the list but is obviously not a topic that can be resolved in thirty days because it has so many components. Wilbur Ross

Sent from my iPad

On May 13, 2017, at 7:32 AM, Alexander, Brooke (Federal) <BAlexander@doc.gov> wrote:

Sent from my iPad

Begin forwarded message:

From: Dan DiMicco <(b)(6)@outlook.com>
Date: May 12, 2017 at 2:11:04 PM EDT
To: Wilbur Ross <(b)(6)@icloud.com>, Wilbur Ross
<wross@doc.gov>
Subject: China natural gas agreement

We do not want to have a colonial like trade relationship
with China whereby

we try to balance our trade by sending them raw materials and farm products and they send us increasingly high technology products. Historical analysis shows the one thing you NEVER want to be as a nation is a resource exporter. Countries that ADD VALUE to resources, domestic or imported become wealthy. Resource “rich” countries inevitably fall into social inequality where the resource owners/controllers become an entrenched ruling class (Saudi). Attempts to correct that disparity politically result in chaos (Venezuela).

Our excellent natural resources should be a heritage for our kids and a means to create jobs here in the U.S.

This is totally the wrong direction to go.

Dan
Sent from my iPad

From: [John Connorton](#)
To: [Wilbur Ross](#)
Subject: FW: BB -- Beware: many non-bond tax reform proposals could indirectly hurt the muni market
Date: Monday, June 05, 2017 2:02:36 PM
Attachments: [Beware many non-bond tax reform proposals could indirectly hurt the muni market Bond Buyer-c.pdf](#)

Following up your telephone call to me last week about ways to incentivize infrastructure financing, I thought you might be interested in the attached article from The Daily Bond Buyer. Note also the discussion about BABs about ½ way into the article, the problem of sequestration and the response of Treasury's John Cross.

You might remember that I touted John Cross as a great resource for you in an email exchange last December. See below. In any event, the article is worth a quick read. Building and repairing the nation's infrastructure is a complicated subject impinging on a number of other different areas and goals.

John

John V. Connorton, Jr.

Of Counsel

Hawkins Delafield & Wood LLP

28 Liberty Street

New York, NY 10005

212-820-9305 (o); 917-(b)(6) (cell)

www.hawkins.com

From: Ross, Wilbur L [mailto:(b)(6)@wlross.com]
Sent: Sunday, December 18, 2016 9:50 AM
To: John Connorton
Subject: RE: Preeminent Public Finance Tax Lawyer John Cross III

Thanks John. I will seek him out. Wilbur

Sent with Good (www.good.com)

-----Original Message-----

From: John Connorton (b)(6)@hawkins.com]
Sent: Sunday, December 18, 2016 12:25 AM Central Standard Time
To: Ross, Wilbur L
Subject: [EXT] Preeminent Public Finance Tax Lawyer John Cross III

Wilbur,

I know how deeply you have been involved in examining ways to finance the nation's critical infrastructure needs for the Trump Administration. I don't know how involved you will be at Commerce but I did want to bring a great resource to your attention in case your involvement in the financing of infrastructure continues. I certainly hope it does.

If so, I strongly recommend you tap into the wisdom of my good friend, John J. Cross III, who is perhaps the nation's most prominent tax lawyer in public finance. A former Hawkins Delafield law partner of mine, John Cross is currently in the Office of Tax Policy at Treasury and previously headed the SEC's Office of Municipal Affairs.

Few if any tax lawyers in the country know as much as John Cross about financing infrastructure and public finance in general. He has drafted many of the rules and regulations the municipal industry is subject to. Significantly, he has been tremendously creative both in and out of government. FYI, he is not a political appointee, nor has he asked me to reach out to you. I just thought it would be helpful to you to know perhaps the most knowledgeable and experienced public finance tax lawyer in the country. FYI, he and his wife Meredith also live on Woodland Drive near your new home.

<https://www.sec.gov/News/PressRelease/Detail/PressRelease/1370543231205>

<https://law.vanderbilt.edu/news/john-and-meredith-b-cross/>

Contact details

John J Cross III

Associate Tax Legislative Counsel

Office of Tax Policy

U.S. Treasury Department

Room 3049, Main Treasury

Phone: 202-622-(b)(6) <[tel:202-622-\(b\)\(6\)](tel:202-622-(b)(6))>

Email: (b)(6)@treasury.gov <[mailto:\(b\)\(6\)@treasury.gov](mailto:(b)(6)@treasury.gov)>

All the best,

John

John V. Connorton, Jr.

Hawkins Delafield & Wood LLP

28 Liberty Street

New York, NY 10005

212-820-9305 (o); 917-(b)(6) (cell)

www.hawkins.com

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@*****@

From: [Alexander, Brooke \(Federal\)](#)
To: [Wilbur Ross; Comstock, Earl \(Federal\)](#)
Subject: FW: Oral comments for the 232 hearing May 24
Date: Wednesday, May 17, 2017 4:41:54 PM

From: Dan DiMicco [mailto:(b)(6)@outlook.com]
Sent: Wednesday, May 17, 2017 3:26 PM
To: Wilbur Ross <(b)(6)@icloud.com>; Ross, Wilbur (Federal) <WLRoss@doc.gov>
Subject: Fwd: Oral comments for the 232 hearing May 24

Wilbur,

Ray would like to be able to testify next week. Is that possible?

Dan

Sent from my iPhone

Begin forwarded message:

From: Raymond Monroe <(b)(6)@sfsa.org>
Date: May 17, 2017 at 3:23:31 PM EDT
To: Dan DiMicco <(b)(6)@outlook.com>
Subject: Re: Oral comments for the 232 hearing May 24

We thought you might have some influence on the selection of speakers for the hearing. We would like your support in any case.

Thanks,

Raymond

--

Raymond Monroe
Executive Vice President
Steel Founders' Society of America
Sent from my iPhone

On May 17, 2017, at 3:18 PM, Dan DiMicco <(b)(6)@outlook.com> wrote:

Raymond

How can I help on this?

Dan

Sent from my iPhone

On May 17, 2017, at 12:21 PM, Raymond Monroe
<(b)(6)@sfsa.org> wrote:

Brad Botwin, Director, Industrial Studies, Office of
Technology Evaluation, Bureau of Industry and
Security
U.S. Department of Commerce, Room 1093, 1401
Constitution Avenue NW., Washington, DC 20230

Dear Director Botwin,

I would like the opportunity to speak at the hearing
scheduled for May 24 on the U.S. Department of
Commerce investigation to determine the effects of the
national security of imports of steel. Steel foundries
make specialty steel products that are essential to defense
and we are concerned about our ability to be a reliable
source of supply for Defense needs in large part due to
global competition.

Attached is a summary of my oral comments for your
consideration.

Thanks for this hearing and this interest,

Raymond

--

Raymond W. Monroe
Executive Vice President
Steel Founders' Society of America
780 McArdle Dr. Unit G
Crystal Lake, IL 60014
USA
Tel: 815-(b)(6)
Fax: 815-(b)(6)

<SFSa - R Monroe - Summary of Oral Comments - 232
Investigation - 5-24-17.doc>

From: [Teramoto, Wendy L](#)
To: [Teramoto, Wendy \(Federal\)](#)
Cc: [Wilbur Ross](#)
Subject: FW: Re: Invitation to Jan Society Annual Dinner
Date: Sunday, April 09, 2017 7:32:21 AM

We need to check with ethics. (b)(5) W

-----Original Message-----

From: Wilbur Ross [(b)(6)]@icloud.com]
Sent: Saturday, April 08, 2017 09:07 PM Central Standard Time
To: Sakurai, Motoatsu
Cc: Jones, Christy; Teramoto, Wendy L
Subject: [EXT]Re: Invitation to Jan Society Annual Dinner

If this fits the calendar I would like to do it but ido. It want to Jhaveri them announce beforehand that I will be attending. W

Sent from my iPhone

On Apr 7, 2017, at 8:22 PM, Sakurai, Motoatsu (b)(6)@japansociety.org> wrote:

Dear Wilbur san:

We see you in TV very often these days!
We know that you are very busy. But please come to our Annual Dinner (details attached). This letter has been sent to your office in Washington, but in the interest of expediency I wanted to email it to you as well.

Best regards,

Motoatsu Sakurai
President
Japan Society

ジャパン ソサエティー
理事長
櫻井本篤

333 East 47th Street
New York, New York 10017
Tel: 212-(b)(6)
Fax: 212-715-1299
E-mail: (b)(6)@japansociety.org
URL: www.japansociety.org

<Japan Society 2017 Annual Dinner - Invitation.pdf>

<Invitation to Wilbur L. Ross.pdf>

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From: [Rockas, James \(Federal\)](#)
To: Wilbur Ross; (b)(6)@icloud.com
Subject: Fwd: AFTERNOON COMMUNICATIONS BRIEFING
Date: Saturday, April 01, 2017 7:54:56 PM

From: "Rockas, James (Federal)" <JRockas@doc.gov>
Date: April 1, 2017 at 4:56:05 PM EDT
To: Wilbur Ross <(b)(6)@doc.gov>
Subject: AFTERNOON COMMUNICATIONS BRIEFING

Sir,

Please find below WH-approved briefing and talking points on issues of the day.

In addition, please be aware of last night's financial disclosure releases of WH staff. A fairly comprehensive report on those releases can be found here:

<https://www.google.com/amp/s/www.washingtonpost.com/amhtml/news/post-politics/wp/2017/04/01/here-is-what-post-reporters-found-in-the-financial-disclosures-of-top-white-house-aides/>

(b)(5)



I just arrived in NYC and will be at the studio first thing tomorrow. I will ride down to Baltimore with you and will have a draft of your remarks to work on in the car. The ceremony organizers assure me they will have a printer available upon our arrival to print out the final version.

James Rockas
Special Assistant to the Secretary
Department of Commerce
Office of Public Affairs
(202) (b)(6) | jrockas@doc.gov

*typed on an iPhone - please excuse the brevity

COMMUNICATIONS BRIEFING
ANNOUNCEMENTS/NEWS OF THE

DAY

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- [REDACTED]
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Journal compilation © 2006 Blackwell Publishing Ltd

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From: [Ross, Wilbur \(Federal\)](#)
To: [Henry, Tina-Maria \(Federal\)](#)
Subject: Fwd: Austrian Minister of Foreign Affairs, June 5th
Date: Sunday, May 28, 2017 6:26:45 PM

Sent from my iPad

Begin forwarded message:

From: Karlheinz Muhr <(b)(6)@gmail.com>
Date: May 24, 2017 at 2:32:52 PM EDT
To: wlross@doc.gov, (b)(5)@icloud.com
Subject: Austrian Minister of Foreign Affairs, June 5th

Dear Wilbur,

would you be able to fit in a very brief courtesy visit by my friend Sebastian Kurz, the Austrian Minister of Foreign Affairs and newly elected leader of the conservative party (OeVP) on June 5th at your offices from 5-5:30pm? I would accompany him.

Sebastian is seeing H.R.McMaster at the White House at 4:00pm and I would love to introduce him to you with this short visit.

Kindest regards,

Karlheinz

Karlheinz Muhr
(b)(6) cell
646 (b)(6) work

From: [Ross, Wilbur \(Federal\)](#)
To: [Wilbur Ross](#)
Cc: [Comstock, Earl \(Federal\)](#); [Teramoto, Wendy \(Federal\)](#)
Subject: Fwd: Mexico
Date: Saturday, June 03, 2017 3:28:36 PM
Attachments: [Letter -- Secretary Wilbur Ross \(2017-06-03\).pdf](#)
[ATT00001.htm](#)

Brooke Alexander
Executive Assistant to the Secretary
U.S. Department of Commerce
Washington, D.C. 20003

202-482-(b)(6) office
202-(b)(6) cell

Begin forwarded message:

From: "J. Pepe Fanjul" <(b)(6)@fcsugar.com>
Date: June 3, 2017 at 11:35:24 AM EDT
To: "wlross@doc.gov" <wlross@doc.gov>, "Wilbur Ross - Personal (b)(6)@icloud.com)" <(b)(6)@icloud.com>
Subject: Mexico

Dear Secretary Ross,

Please see the attached letter.

Regards,

Pepe Fanjul

From: [Rockas, James \(Federal\)](#)
To: [Wilbur Ross: \(b\)\(6\) @icloud.com](#)
Subject: Fwd: PLEASE REVIEW ASAP -- Washington Post Statement
Date: Friday, April 14, 2017 4:02:08 PM
Attachments: [image001.png](#)
[image001.png](#)

Washington Post is doing a Sunday feature on our manufacturing RFI in the federal register. I have provided her with a good amount of background and would like to also give her a quote from you. I have drafted the below for your approval:

(b)(5) [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED] --- Secretary Wilbur Ross

James Rockas
Special Assistant to the Secretary
Department of Commerce | Office of Public Affairs
(202)(b)(6) (c) | jrockas@doc.gov | (202)482-(b)(6) (o)



From: [Alexander, Brooke \(Federal\)](#)
To: [Wilbur Ross](#)
Cc: [Teramoto, Wendy \(Federal\)](#)
Subject: Fwd: Stakeholder Document for Trip to Japan - Western Digital / Toshiba Situation
Date: Tuesday, April 18, 2017 6:26:59 PM

Sent from my iPad

Begin forwarded message:

From: Mark Long <(b)(6)@wdc.com>
Date: April 18, 2017 at 5:53:08 PM EDT
To: Wilbur Ross <(b)(6)@icloud.com>
Cc: Wilbur Ross <wross@doc.gov>, Travis Mosier <(b)(6)@trade.gov>
Subject: Re: Stakeholder Document for Trip to Japan - Western Digital / Toshiba Situation

Secretary Ross:

We greatly appreciate any support you can provide for a US company solution. We will ensure it is good for all the US and Japanese stakeholders.

I am in Tokyo this week and I understand you are meeting with a number of companies today regarding US - Japanese collaboration. The head of our Japan semiconductor business is attending and I was planning on attending, but we were told only one representative per company. I completely understand the limit. If, however, it would be OK for me to attend, it would be great to hear how other companies are thinking about collaborating.

If not, I hope you get a chance to meet Koike-san, President of Sandisk, Japan. He is a fantastic executive and semiconductor industry leader who fully embraces the vision of a long-term US and Japanese strategic alliance made stronger through company-level collaboration.

Thank you,
Mark

Sent from my iPhone

On Apr 16, 2017, at 4:19 AM, Wilbur Ross <(b)(6)@icloud.com> wrote:

I will try my best. Wilbur Ross

Sent from my iPhone

On Apr 15, 2017, at 1:32 AM, Mark Long <(b)(6)@wdc.com>

wrote:

Dear Secretary Ross:

As discussed during our meeting, attached please find a discussion document for Japanese stakeholders that has been translated into Japanese. It is based on the document I provided to you, but has been updated for the Japanese audience. I will send a version in English by separate email.

Thank you very much for your guidance and interest in this critical situation for the future of the U.S. non-volatile memory (NAND) industry. (b)(4)

[REDACTED]

I will be traveling to Tokyo next week and have scheduled meetings with a number of key stakeholders, including METI and (b)(4). I will be providing them with our latest transaction framework for addressing the Toshiba challenges.

I know you have many important issues to discuss with the Japanese leaders during your trip. We greatly appreciate any support you can provide for a U.S. solution led by Western Digital that addresses the needs of all the key Japanese stakeholders.

Thank you,
Mark

Mark P. Long
Chief Strategy Officer & Chief Financial Officer
Western Digital Corporation
5601 Great Oaks Parkway
San Jose, CA 95119
e: (b)(6)@wdc.com
o: 408-717-(b)(6)
m: (b)(6) (6)

Assistant: Maria Allen ((b)(6) [REDACTED])@wdc.com, 408-717-
((b)(6) [REDACTED])

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<(Japanese) 04 14 HC US JP stakeholder_TJ vF.pdf>

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From: [Wilbur Ross](#)
To: [Ross, Wilbur \(Federal\)](#)
Subject: Fwd: Stakeholder Document for Trip to Japan - Western Digital / Toshiba Situation
Date: Sunday, April 16, 2017 6:15:48 AM
Attachments: [\(Japanese\) 04.14 HC US JP stakeholder TJ vF.pdf](#)
[ATT00001.htm](#)

Sent from my iPhone

Begin forwarded message:

From: "Alexander, Brooke (Federal)" <BAlexander@doc.gov>
To: "Wilbur Ross" <(b) @doc.gov>, "Teramoto, Wendy (Federal)" <WTeramoto@doc.gov>
Subject: Fwd: Stakeholder Document for Trip to Japan - Western Digital / Toshiba Situation

Sent from my iPad

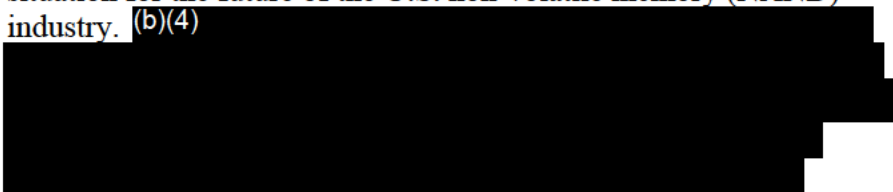
Begin forwarded message:

From: "Mark Long" <(b)(6) @wdc.com>
To: "Wilbur Ross" <(b)(6) @icloud.com>, "Ross, Wilbur (Federal)" <WLRoss@doc.gov>
Cc: "Mosier, Jason" <Travis.Mosier@trade.gov>
Subject: Stakeholder Document for Trip to Japan - Western Digital / Toshiba Situation

Dear Secretary Ross:

As discussed during our meeting, attached please find a discussion document for Japanese stakeholders that has been translated into Japanese. It is based on the document I provided to you, but has been updated for the Japanese audience. I will send a version in English by separate email.

Thank you very much for your guidance and interest in this critical situation for the future of the U.S. non-volatile memory (NAND) industry. (b)(4)



(b)(4)

I will be traveling to Tokyo next week and have scheduled meetings with a number of key stakeholders, including METI and (b)(4). I will be providing them with our latest transaction framework for addressing the Toshiba challenges.

I know you have many important issues to discuss with the Japanese leaders during your trip. We greatly appreciate any support you can provide for a U.S. solution led by Western Digital that addresses the needs of all the key Japanese stakeholders.

Thank you,
Mark

Mark P. Long
Chief Strategy Officer & Chief Financial Officer
Western Digital Corporation
5601 Great Oaks Parkway
San Jose, CA 95119
e: (b)(6)@wdc.com<mailto:(b)(6)@wdc.com>
o: 408-717-(b)(6)
m: (b)(6)

Assistant: Maria Allen
(b)(6)@wdc.com<mailto:(b)(6)@wdc.com>, 408-717-(b)(6)

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From: [Comstock, Earl \(Federal\)](#)
To: [Borman, Matthew](#); [Hill, Daniel](#)
Cc: [Teramoto, Wendy \(Federal\)](#); [Rockas, James \(Federal\)](#); [Wilbur Ross](#)
Subject: Fwd: Urgent Request for Meeting - Rice Hadley Gates Advisors on Japanese Situation with Potential National Security Implications
Date: Thursday, March 30, 2017 9:59:25 PM

Hi Matt and Dan. See the email below. Your thoughts or recommendations would be appreciated. I am out of the office tomorrow. Wendy will be working with Dina to set up a meeting. James is monitoring in case we get press inquiries.

Thanks. Earl

Sent from my iPhone

Begin forwarded message:

From: Wilbur Ross <(b)(6)@icloud.com>
Date: March 30, 2017 at 9:20:35 PM EDT
To: Mark Long <(b)(6)@wdc.com>, Wendy Teramoto <(b)(6)@gmail.com>, Earl Comstock <EComstock@doc.gov>, James Rockas <jrockas@doc.gov>
Subject: Re: Urgent Request for Meeting - Rice Hadley Gates Advisors on Japanese Situation with Potential National Security Implications

Wendy will schedule something. Wilbur Ross

Sent from my iPhone

On Mar 30, 2017, at 7:57 PM, Mark Long <(b)(6)@wdc.com> wrote:

Dear Secretary Ross,

We met briefly a few weeks ago when you addressed the Semiconductor Industry Association about trade and economic competitiveness issues. I am the Chief Strategy Officer and Chief Financial Officer of Western Digital Corporation, a U.S. based leader in storage products and technology. We make a wide variety of products, including hard disk drives that power cloud data centers and NAND Flash chips that are the storage for smartphones and tablets. The purpose of my email is to request a meeting to brief you on an urgent matter that we believe has national security and economic competitiveness implications. (b)(4)

[REDACTED]

(b)(4)

Meeting Request:

I am planning to be in D.C. the week of April 10 and would greatly appreciate the opportunity to meet with you and explain the details of this situation and the potential national security and economic competitiveness implications. In the event that meeting next week (the week of April 3) is preferable, I could adjust my schedule accordingly. I will follow up with a phone call to your team as well.

Brief Background on Western Digital:

We are headquartered in San Jose, California and we employ approximately 8,250 people in the U.S., the majority of whom are highly skilled engineers. In fiscal 2016 (ended July 1, 2016), we had proforma revenue of approximately \$18 billion, with strong profitability and cash flow. We invest heavily in research and development to create the innovations required to store ever-increasing amounts of data and to enable consumers, businesses and governments to generate value from all that information. Our customers include all of the leading cloud service providers (such as Amazon, Facebook and Google), mobile phone providers (such as Apple) and original equipment manufacturers (OEMs, such as HP, HPe, IBM, NetAPP and Dell/EMC) through which we provide storage technology that contains and protects critical business, consumer, government and military data.

The NAND flash that we develop with our partner, Toshiba, is the foundation for storing data today and will fundamentally enable new areas of innovation with mission critical commercial and military applications, such as:

- the Internet of Things,
- connected and autonomous vehicles, including cars, trucks, UAVs, etc.,
- the evolution of cloud and mobile computing,
- the deployment of augmented and virtual reality applications,
- advanced manufacturing networks featuring next-generation robotics,
- new compute architectures leveraging artificial intelligence and machine learning and

big data mining and algorithmic analysis,

(b)(4)

[Redacted text block]

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[Redacted text block]

[Redacted text block]

(b)(4)

The proposed transaction timetable is short due to Toshiba's ongoing financial crisis. Initial bids were submitted this week and Toshiba will be making decisions over the next few weeks. As a result, we would appreciate the opportunity to brief you as soon as possible. I have copied my assistant, Maria, who will also help with scheduling logistics.

Best regards,

Mark

Mark P. Long
Chief Strategy Officer & Chief Financial Officer
Western Digital Corporation
5601 Great Oaks Parkway
San Jose, CA 95119
e: (b)(6)@wdc.com
o: 408-717-(b)(6)
m: (b)(6)
Assistant: Maria Allen ((b)(6)@wdc.com, 408-717-(b)(6))

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From: [Donald K. Miller](#)
To: [Ross Wilbur \(Federal\)](#); (b)(6)@icloud.com
Cc: [Karlheinz Muhr](#)
Subject: Meeting in Your Office this Friday, April 21 with Minister of Finance and Head of Central Bank of Austria
Date: Tuesday, April 18, 2017 11:21:51 AM
Attachments: [Karlheinz Muhr Biography.pdf](#)

Dear Wilbur,

Over the last month, I mistakenly sent two emails to you trying to arrange for Karlheinz Muhr a meeting with you for the Minister of Finance and Head of the Central Bank of Austria for this Friday, April 21. It was only by talking with you last Saturday that I realized your old email address was totally inappropriate.

The two gentlemen are still available to come to your office this Friday from 10:00am-11:00am to have the opportunity to meet you. If your schedule permits, I suggest your assistant get directly in touch with Karlheinz Muhr and confirm the appointment and time. His email and cell phone number are (b)(6)@gmail.com and (b)(6).

For your background, attached is a resume of Karlheinz, who is now Executive Vice Chairman of Global Corporate and Investment Banking at Bank of America Merrill Lynch.

Keep up your great work.

With very warmest regards,
Don

Donald K. Miller

Chairman

DMiller@axiom-investors.com / 203.422 (b)(6)
33 Benedict Place / Greenwich, CT 06830
www.axiom-investors.com



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From: (b)@doc.gov
To: [Teramoto, Wendy \(Federal\)](#)
Cc: [Beaumont, Dina](#); [Henry, Tina-Maria \(Federal\)](#); [Branstad, Eric \(Federal\)](#)
Subject: Re: British American Business, IAB Dinner, NYC - April 25
Date: Friday, April 14, 2017 12:49:36 PM

Ok w

Sent from my iPhone

On Apr 14, 2017, at 12:04 PM, Teramoto, Wendy (Federal) <WTeramoto@doc.gov> wrote:

I don't think there is anything we can do but please let them know asap so they can make other arrangements. W

Sent from my iPhone

On Apr 14, 2017, at 12:01 PM, Beaumont, Dina <DBeaumont@doc.gov> wrote:

HI Wendy,

OGC just informed us that the Sec. may not accept the invitation he received from the International Advisory Board of British American Business, Inc. to a dinner to discuss Administration policies and programs.

This is a huge change. We have already accepted and the only reason we are going to NY on Wed. the 25th.

Bottom, line, I guess we have to cancel and then this cancel's our trip to New York.

OKAY?

Thanks, Dina

Dina M. Beaumont
Director of Scheduling and Advance
Department of Commerce | Office of the Secretary
dbeaumont@doc.gov | (202)482-(b) (o)

<image001.png>

From: Maggi, David (Federal)
Sent: Thursday, April 13, 2017 5:40 PM
To: Beaumont, Dina <DBeaumont@doc.gov>

Cc: McClelland, Michelle (Federal) <mMcClelland@doc.gov>; Teramoto, Wendy (Federal) <WTeramoto@doc.gov>; Comstock, Earl (Federal) <EComstock@doc.gov>; Branstad, Eric (Federal) <EBranstad@doc.gov>; Jacobi, Will (Federal) <wjacobi@doc.gov>; Jacob, Dana (Federal) <DJacob@doc.gov>

Subject: FW: British American Business, IAB Dinner, NYC - April 25

Dina,

This is to advise you that Secretary Ross may not accept the invitation he received from the International Advisory Board of British American Business, Inc. to a dinner to discuss Administration policies and programs.

(b)(5)



If you have a question about this guidance, please feel free to call me at 482-(b)(6) or email me at dmaggi@doc.gov (or contact Dana Jacob at 482-(b)(6) or djacob@doc.gov).

David Maggi
Chief, Ethics Law and Programs Division
Office of the General Counsel
U.S. Department of Commerce
202-482-(b)(6)

What are emoluments, anyway? – check out the Ethics newsletter: [Ethics Compass](http://www.commerce.gov/ethics) (www.commerce.gov/ethics)

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From: MARTIN SORRELL

Sent: 08 Mar 17 16:15

To: [Wilbur Ross](#)

Subject: RE: British American Business, IAB Dinner, NYC - April 25

Dear Wilbur,

I believe you received the email below but was unable to respond due to protocol. Following last year's Presidential election and in your powerful new position, I am sure that members of the Business American Advisory Board would very, very interested in hearing from you.

We would make it a session on your own or with a leading editor, like Gerry Baker or Lionel Barber. The date that would be most convenient from our point of view is April 25th in New York, but should that be inconvenient for you or your schedule, I am sure given the demand, we can fix a different time in Washington or New York.

Let me know what you think.

Best wishes,

Martin

From: MARTIN SORRELL

Sent: 22 Feb 17 13:54

To: [Wilbur Ross](#)

Subject: British American Business, IAB Dinner, NYC - April 25

Dear Wilbur,

Good to catch up at Steve's party.

I know how busy your schedule is. I wondered whether you would be able to join us for our Business American Advisory Board Dinner in New York on April 25th. It would be great if you could outline your priorities and thinking. I am sure there will be considerable interest in your views on how the new Administration's Program is developing and its priorities.

The dinner is scheduled to take place from 7:00 - 9.30 pm and will be at Grey Advertising offices, 200 5th Avenue, New York. I hope you can join us. If you would like we can arrange to have an "off the record" Q&A with an editor. I was thinking of Gerry Baker of the WSJ. If you prefer not to, I would understand.

I really hope you can make it.

Best wishes,

Martin

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<ross-former positions recusal list.docx>

From: [Teramoto, Wendy \(Federal\)](#)
To: [Wilbur Ross](#)
Cc: [Alexander, Brooke \(Federal\)](#)
Subject: Re: China natural gas agreement
Date: Saturday, May 13, 2017 6:03:33 PM

Brooke. Thanks please make sure dan receives (b)(6). Cut and paste so it is clean. Thanks.
W

Sent from my iPhone

On May 13, 2017, at 5:40 PM, Wilbur Ross <(b)(6)@doc.gov> wrote:

These first items are hopefully just the beginning of the subjects to be negotiated. They were quick deliverables. Manufacturing is very much on the list but is obviously not a topic that can be resolved in thirty days because it has so many components. Wilbur Ross

Sent from my iPhone

On May 13, 2017, at 7:32 AM, Alexander, Brooke (Federal)
<BAlexander@doc.gov> wrote:

Sent from my iPad

Begin forwarded message:

From: Dan DiMicco <(b)(6)@outlook.com>
Date: May 12, 2017 at 2:11:04 PM EDT
To: Wilbur Ross <(b)(6)@icloud.com>, Wilbur Ross <wloross@doc.gov>
Subject: China natural gas agreement

We do not want to have a colonial like trade relationship with China whereby

we try to balance our trade by sending them raw materials and farm products and they send us increasingly high technology products. Historical analysis shows the one thing you NEVER want to be as a nation is a resource exporter. Countries that ADD VALUE to resources, domestic or imported become wealthy. Resource "rich" countries inevitably fall into social inequality where

the resource owners/controllers become an entrenched ruling class (Saudi). Attempts to correct that disparity politically result in chaos (Venezuela).

Our excellent natural resources should be a heritage for our kids and a means to create jobs here in the U.S.

This is totally the wrong direction to go.

Dan
Sent from my iPad

From: [Alexander, Brooke \(Federal\)](#)
To: [Wilbur Ross](#); [Wilbur Ross](#)
Cc: [Teramoto, Wendy \(Federal\)](#); [Henry, Tina-Maria \(Federal\)](#)
Subject: RE: Confirming today's schedule
Date: Thursday, April 13, 2017 8:02:21 AM

One correction DOD CABLES will connect the 4:30 call; not State

From: Alexander, Brooke (Federal)
Sent: Thursday, April 13, 2017 7:53 AM
To: (b) [REDACTED]@doc.gov' <(b) [REDACTED]@doc.gov>; Wilbur Ross <(b)(6) [REDACTED]@icloud.com>
Cc: Teramoto, Wendy (Federal) <WTeramoto@doc.gov>; Henry, Tina-Maria (Federal) <Tmgghenry@doc.gov>
Subject: Confirming today's schedule
Importance: High

10:30 Senator Hatch will call your DOC cell
1:10 Depart for SCIF
1:30 Principals Cmte
4:30 Call w/ Secretary Mattis and General McMaster
(State CABLES will connect all parties. They will call your DOC cell but have your personal cell as a back-up)

From: [Wilbur Ross](#)
To: [David Fischer](#)
Cc: [Ross, Wilbur \(Federal\)](#)
Subject: Re: Follow-Up on Our Recent Discussions
Date: Sunday, May 21, 2017 9:30:45 AM

Dear David, many thanks. I will poll the team. Wilbur

Sent from my iPhone

On May 19, 2017, at 10:46 PM, David Fischer <(b)@suburbancollection.com> wrote:

Dear Secretary Ross,
Please review attachment regarding Vocational Education as a follow-up from our conversation at dinner last Saturday night with the Millers. After you have had the chance to review, please feel free to call me. I look forward to hearing from you.
Best
Dave

David T. Fischer
Chairman & CEO
The Suburban Collection
1795 Maplelawn Drive
Troy, MI 48084
(b)@suburbancollection.com

(b) 248 (b)(6) cell
(b) 248 (b)(6) bus
(b) 248 (b)(6) fax

<image001.png>

<Fischer Letter.pdf>

From: (b)@doc.gov
To: Comstock, Earl (Federal)
Cc: Wilbur Ross; Teramoto, Wendy (Federal)
Subject: Re: From newt
Date: Friday, May 12, 2017 6:45:35 PM

Thanks. WLR

Sent from my iPhone

On May 12, 2017, at 6:20 PM, Comstock, Earl (Federal) <EComstock@doc.gov> wrote:

Thanks Mr. Secretary. With respect to IPR, that is an element of the negotiations we will need to address specifically with respect to manufactured goods, agriculture and services, (b)(5)

(b)(5)

The next draft of the aluminum report will be provided for you Monday afternoon. They are working to incorporate a lot of information that ITA provided.

Secretary Chao's staff today put me in touch with staff at the National Highway Traffic Safety Administration who should be able to assist in drafting language for the EO. I have asked them to contact me and will follow up again on Monday if I don't hear from them tonight or over the weekend. In any event, (b)(5)

Earl

From: Wilbur Ross <(b)(6)@icloud.com>
Date: Friday, May 12, 2017 at 2:13 PM
To: Wendy Teramoto <WTeramoto@doc.gov>, "Comstock, Earl (Federal)" <EComstock@doc.gov>
Cc: Wilbur Ross <(b)@doc.gov>
Subject: Fwd: From newt

Let's program him in (b)(5)

(b)(5)

WLR

Sent from my iPhone

Begin forwarded message:

From: Shalabh Kumar <(b)(6)@avg.net>
Date: May 12, 2017 at 8:06:43 AM EDT
To: Wilbur Ross <(b)(6)@icloud.com>
Cc: Thirdwave2 <(b)(6)@speakingingrich.com>
Subject: Re: From newt

Good morning Secretary Ross.

Please advise how to go about setting up a meeting. I am open all day except Noon to 2 PM today, and from Tuesday afternoon to Th next week.

Best Regards,
Shalli

On May 12, 2017, at 7:39 AM, Wilbur Ross
<(b)(6)@icloud.com> wrote:

Dear Newt, I will be happy to see him. Wilbur

Sent from my iPhone

On May 10, 2017, at 5:26 PM, Thirdwave2
<(b)(6)@speakingingrich.com> wrote:

Shalli kumar is a strong republican, very close friend of Modi and very successful businessman

He believes he can get Indian companies to invest up to \$20 billion in US over next four years

His email is above

I think he is worth your seeing
Newt

Sent from my iPhone

From: (b)@doc.gov
To: Rockas, James (Federal)
Cc: (b)(6)@icloud.com
Subject: Re: PLEASE REVIEW ASAP -- Washington Post Statement
Date: Friday, April 14, 2017 5:55:30 PM
Attachments: image001.png
image001.png

I would go a bit Further and say (b)(5)

[REDACTED]

W

Sent from my iPhone

On Apr 14, 2017, at 4:02 PM, Rockas, James (Federal) <JRockas@doc.gov> wrote:

Washington Post is doing a Sunday feature on our manufacturing RFI in the federal register. I have provided her with a good amount of background and would like to also give her a quote from you. I have drafted the below for your approval:

(b)(5)

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED] --- Secretary Wilbur Ross

James Rockas
Special Assistant to the Secretary
Department of Commerce | Office of Public Affairs
(202)(b)(6) (c) | jrockas@doc.gov | (202)482-(b)(6) (o)





From: (b)@doc.gov
To: Rockas, James (Federal)
Cc: (b)(6)@icloud.com
Subject: Re: PLEASE REVIEW ASAP -- Washington Post Statement UPDATED
Date: Saturday, April 15, 2017 10:36:29 AM

Perfect. W

Sent from my iPhone

On Apr 15, 2017, at 9:45 AM, Rockas, James (Federal) <JRockas@doc.gov> wrote:

Updated the quote – does this work?

(b)(5)
[Redacted]
[Redacted]
[Redacted]
[Redacted]
[Redacted]
[Redacted] –Sec. Wilbur
Ross

James Rockas
Special Assistant to the Secretary
Department of Commerce | Office of Public Affairs
(202)(b)(6) (c) | jrockas@doc.gov | (202)482-(b) (o)

<image001.png>

From: Wilbur Ross <(b)@doc.gov>
Date: Friday, April 14, 2017 at 5:55 PM
To: Rockas <JRockas@doc.gov>
Cc: "(b)(6)@icloud.com" <(b)(6)@icloud.com>
Subject: Re: PLEASE REVIEW ASAP -- Washington Post Statement

(b)(5)
[Redacted]
[Redacted]

From: [Wilbur Ross](#)
To: [Mark Long](#)
Cc: [Ross, Wilbur \(Federal\)](#); [Mosier, Jason](#)
Subject: Re: Stakeholder Document for Trip to Japan - Western Digital / Toshiba Situation
Date: Tuesday, April 18, 2017 6:29:47 PM

It is ok with me for you to attend but the rules are at by Amcham. I have advocated your cause with METI. Wilbur Ross

Sent from my iPhone

On Apr 19, 2017, at 6:53 AM, Mark Long <(b)(6)@wdc.com> wrote:

Secretary Ross:

We greatly appreciate any support you can provide for a US company solution. We will ensure it is good for all the US and Japanese stakeholders.

I am in Tokyo this week and I understand you are meeting with a number of companies today regarding US - Japanese collaboration. The head of our Japan semiconductor business is attending and I was planning on attending, but we were told only one representative per company. I completely understand the limit. If, however, it would be OK for me to attend, it would be great to hear how other companies are thinking about collaborating.

If not, I hope you get a chance to meet Koike-san, President of Sandisk, Japan. He is a fantastic executive and semiconductor industry leader who fully embraces the vision of a long-term US and Japanese strategic alliance made stronger through company-level collaboration.

Thank you,
Mark

Sent from my iPhone

On Apr 16, 2017, at 4:19 AM, Wilbur Ross <(b)(6)@icloud.com> wrote:

I will try my best. Wilbur Ross

Sent from my iPhone

On Apr 15, 2017, at 1:32 AM, Mark Long <(b)(6)@wdc.com> wrote:

Dear Secretary Ross:

As discussed during our meeting, attached please find a discussion document for Japanese stakeholders that has

been translated into Japanese. It is based on the document I provided to you, but has been updated for the Japanese audience. I will send a version in English by separate email.

Thank you very much for your guidance and interest in this critical situation for the future of the U.S. non-volatile memory (NAND) industry. (b)(4)

I will be traveling to Tokyo next week and have scheduled meetings with a number of key stakeholders, including METI and (b)(4). I will be providing them with our latest transaction framework for addressing the Toshiba challenges.

I know you have many important issues to discuss with the Japanese leaders during your trip. We greatly appreciate any support you can provide for a U.S. solution led by Western Digital that addresses the needs of all the key Japanese stakeholders.

Thank you,
Mark

Mark P. Long
Chief Strategy Officer & Chief Financial Officer
Western Digital Corporation
5601 Great Oaks Parkway
San Jose, CA 95119
e: (b)(6)@wdc.com
o: 408-717-(b)(6)
m: (b)(6)
Assistant: Maria Allen (b)(6)@wdc.com, 408-717-(b)(6)

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<(Japanese) 04 14 HC US JP stakeholder_TJ vF.pdf>

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From: (b)(6) @fco.gov.uk
To: Ross, Wilbur (Federal)
Cc: (b)(6) @fco.gov.uk; Teramoto, Wendy (Federal); Comstock, Earl (Federal); (b)(6) @fco.gov.uk
Subject: RE: Visit of Chancellor of the Exchequer 20 - 22 April
Date: Wednesday, April 12, 2017 1:31:45 PM

Wendy, apologies – resending to your official account.

From: Kim Darroch (Sensitive)
Sent: 12 April 2017 12:15
To: Wlross@doc.gov
Cc: Alice Campbell (Sensitive); Wendy Teramoto; Earl Comstock; Joshua Paz (Sensitive); Kathryn Hogg (Sensitive)
Subject: Visit of Chancellor of the Exchequer 20 - 22 April

Wilbur,

Thank you again for helping us to arrange the meeting with the UK Cabinet Secretary. I'm sorry it did not work out this time – hopefully you will manage to get a break over the Easter weekend and take some well deserved rest.

Rather fortuitously, the Chancellor of the Exchequer, the RtHon Philip Hammond MP, is visiting DC for the IMF/World Bank Spring meetings next week. As the Government's chief financial minister, he is responsible for raising revenue through taxation or borrowing, and for controlling public spending. He also has a strong interest in the UK's trading relationships, with the US in particular, and on financial services.

We have some time with Gary Cohn on the morning of Friday 21 April, but I wondered whether you might also be available to meet with him when he's in town (Thursday 20 – Saturday 22 April)?

I would of course be delighted to host you at the Residence if that is convenient for you. My team (Alice and Joshua) can help with scheduling.

I look forward to seeing you soon.

Kim

Kim Darroch
British Ambassador to the United States of America

From: Wilbur Ross [mailto:(b)(6) @icloud.com]
Sent: 04 April 2017 18:00
To: Kim Darroch (Sensitive)
Cc: Kathryn Hogg (Sensitive); Mark Kent (Washington) (Sensitive); Wendy Teramoto; Earl Comstock
Subject: Re: Visit of the UK Cabinet Secretary

I will be delighted to meet him and by copy of this email I would am asking my people to work out a time. I also note that we haven't sent you my official email so here it is. Wlross@doc.gov

Sent from my iPhone

On Apr 4, 2017, at 5:12 PM, (b)(6) @fco.gov.uk wrote:

Wilbur,

It was great to see you recently and thank you for the beautiful book. I am leaving for vacation today, but before I do, my team is hosting UK Cabinet Secretary, Sir Jeremy

Heywood next Thursday (13 April) on trade. Jeremy is the UK's most senior civil servant and was personally tasked by Prime Minister May to follow up her conversation with the President in January on a trade dialogue. Might you have some time in the diary to be able to see him during his visit?

As I mentioned, we expect Liam Fox to visit in due course (potentially late May but still under consideration). I will keep you updated as this firms up.

I look forward to seeing you soon.

Kim

Kim Darroch
British Ambassador to the United States of America

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From: [Rockas, James \(Federal\)](#)
To: [Wilbur Ross: \(b\)\(6\) @icloud.com](#)
Subject: Talking Points for Sunday Shows
Date: Saturday, April 01, 2017 8:02:51 PM
Attachments: [image001.png](#)

Sir --- Please find below WH-approved briefing and talking points on issues of the day.

In addition, please be aware of last night's financial disclosure releases of WH staff. A fairly comprehensive report on those releases can be found here:

<https://www.google.com/amp/s/www.washingtonpost.com/amphtml/news/post-politics/wp/2017/04/01/here-is-what-post-reporters-found-in-the-financial-disclosures-of-top-white-house-aides/>

(b)(5) [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

I just arrived in NYC and will be at the studio first thing tomorrow. I will ride down to Baltimore with you and will have a draft of your remarks to work on in the car. The ceremony organizers assure me they will have a printer available upon our arrival to print out the final version.

James Rockas
Special Assistant to the Secretary
Department of Commerce | Office of Public Affairs
(202)(b)(6) (c) | jrockas@doc.gov | (202)482-(b) (o)



COMMUNICATIONS BRIEFING

ANNOUNCEMENTS/NEWS OF THE DAY

(b)(5) [REDACTED]

- [REDACTED]
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