

EXHIBIT A-3

Slattery, Elizabeth (Federal)

From: Alan Turley <Alan.Turley@trade.gov>
Sent: Saturday, March 17, 2018 8:33 AM
To: Teramoto, Wendy (Federal); Leach, Macie (Federal)
Subject: Re: (b) (4)

I will come up on Monday. (b)(5) DPP

Rgds.

Get [Outlook for iOS](#)

From: Teramoto, Wendy (Federal) <WTeramoto@doc.gov>
Sent: Saturday, March 17, 2018 8:16:08 AM
To: Leach, Macie (Federal)
Cc: Alan Turley
Subject: Re: (b) (4)

CC'ing Alan Turley who would know the players. Alan. Please come by sometime Monday if you can to discuss in person. Thanks. W

Sent from my iPhone

On Mar 16, 2018, at 2:07 PM, Leach, Macie (Federal) <SLeach@doc.gov> wrote:

I think I should flag for Maggi?

From: Wilbur Ross [[mailto:\(b\) \(6\) non-Gov](mailto:(b) (6) non-Gov)]
Sent: Friday, March 16, 2018 2:03 PM
To: Michael Del Giudice <(b)(6)@mcmglobal.com>
Cc: Leach, Macie (Federal) <SLeach@doc.gov>
Subject: Re: (b) (4)

Dear mike, please use my official email. wross@doc.gov. I had met with your client some time ago when I was in the private sector. The request for a letter like this is a bit unusual. Please help me to understand its purpose Wilbur Ross

Sent from my iPhone

On Mar 15, 2018, at 6:44 PM, Michael Del Giudice <(b)(6)@mcmglobal.com> wrote:

Dear Secretary Ross:

Good to see you again at our mutual friend John Hendrickson's "annual 50th" year old birthday party. He and

Marylou have got to be one of the more unique couples ever, truly wonderful people.

I'm writing about a potential (b) (4)

I currently chair a private equity firm in New York, Carnegie Hudson Resources LLC. One of our clients is Wanxiang America Corporation, which has been operating successfully in the USA since 1994. It is a privately-owned global company and employs more than 18,000 people, half of which are located throughout 26 states in the USA. Since 2010, the company has invested more than \$10 billion in the U.S. An additional summary of Wanxiang Corp is being sent under separate email.

The CEO of the American company, Mr. Pin Ni, is a son-in-law of the founder and has resided in Chicago for the past 25 years. Naturally, he is most interested in having a good relationship with President Trump, you and the administration which would be important to the company's decision to (b) (4)

It would be very important to Mr. Ni if he could have a letter signed by the President to signal to his corporate board and employees that the President and the Administration acknowledge (b) (4)

I would ask that you review the attached material about the company and strongly consider this request. A draft letter is attached.

Hope all is well, and expect we'll catch up once again in Palm Beach.

All the best,

Mike

Michael J. Del Giudice
Carnegie Hudson Resources LLC
152 W. 57th Street – 52nd Floor
New York, NY 10019
(212) 218-4078 (Phone)
(b)(6) (Mobile)
(b)(6) [@carnegiehud.com](mailto:(b)(6)@carnegiehud.com)

<Letter (President Trump to Wanxiang) 2018-03-14.docx>

EXHIBIT A-5

From: [Alexander, Brooke \(Federal\)](#)
To: [Wilbur Ross](#)
Cc: [Teramoto, Wendy \(Federal\)](#)
Subject: Fwd: Stakeholder Document for Trip to Japan - Western Digital / Toshiba Situation
Date: Tuesday, April 18, 2017 6:26:59 PM

Sent from my iPad

Begin forwarded message:

From: Mark Long <(b)(6)@wdc.com>
Date: April 18, 2017 at 5:53:08 PM EDT
To: Wilbur Ross <(b)(6)@icloud.com>
Cc: Wilbur Ross <wross@doc.gov>, Travis Mosier <(b)(6)@trade.gov>
Subject: Re: Stakeholder Document for Trip to Japan - Western Digital / Toshiba Situation

Secretary Ross:

We greatly appreciate any support you can provide for a US company solution. We will ensure it is good for all the US and Japanese stakeholders.

I am in Tokyo this week and I understand you are meeting with a number of companies today regarding US - Japanese collaboration. The head of our Japan semiconductor business is attending and I was planning on attending, but we were told only one representative per company. I completely understand the limit. If, however, it would be OK for me to attend, it would be great to hear how other companies are thinking about collaborating.

If not, I hope you get a chance to meet Koike-san, President of Sandisk, Japan. He is a fantastic executive and semiconductor industry leader who fully embraces the vision of a long-term US and Japanese strategic alliance made stronger through company-level collaboration.

Thank you,
Mark

Sent from my iPhone

On Apr 16, 2017, at 4:19 AM, Wilbur Ross <(b)(6)@icloud.com> wrote:

I will try my best. Wilbur Ross

Sent from my iPhone

On Apr 15, 2017, at 1:32 AM, Mark Long <(b)(6)@wdc.com>

wrote:

Dear Secretary Ross:

As discussed during our meeting, attached please find a discussion document for Japanese stakeholders that has been translated into Japanese. It is based on the document I provided to you, but has been updated for the Japanese audience. I will send a version in English by separate email.

Thank you very much for your guidance and interest in this critical situation for the future of the U.S. non-volatile memory (NAND) industry. (b)(4)

[REDACTED]

I will be traveling to Tokyo next week and have scheduled meetings with a number of key stakeholders, including METI and (b)(4). I will be providing them with our latest transaction framework for addressing the Toshiba challenges.

I know you have many important issues to discuss with the Japanese leaders during your trip. We greatly appreciate any support you can provide for a U.S. solution led by Western Digital that addresses the needs of all the key Japanese stakeholders.

Thank you,
Mark

Mark P. Long
Chief Strategy Officer & Chief Financial Officer
Western Digital Corporation
5601 Great Oaks Parkway
San Jose, CA 95119
e: (b)(6)@wdc.com
o: 408-717-(b)(6)
m: (b)(6) (6)

Assistant: Maria Allen (b)(6)@wdc.com, 408-717-

(b))

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<(Japanese) 04 14 HC US JP stakeholder_TJ vF.pdf>

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EXHIBIT A-6

From: [Comstock, Earl \(Federal\)](#)
To: [Borman, Matthew](#); [Hill, Daniel](#)
Cc: [Teramoto, Wendy \(Federal\)](#); [Rockas, James \(Federal\)](#); [Wilbur Ross](#)
Subject: Fwd: Urgent Request for Meeting - Rice Hadley Gates Advisors on Japanese Situation with Potential National Security Implications
Date: Thursday, March 30, 2017 9:59:25 PM

Hi Matt and Dan. See the email below. Your thoughts or recommendations would be appreciated. I am out of the office tomorrow. Wendy will be working with Dina to set up a meeting. James is monitoring in case we get press inquiries.

Thanks. Earl

Sent from my iPhone

Begin forwarded message:

From: Wilbur Ross <(b)(6)@icloud.com>
Date: March 30, 2017 at 9:20:35 PM EDT
To: Mark Long <(b)(6)@wdc.com>, Wendy Teramoto <(b)(6)@gmail.com>, Earl Comstock <EComstock@doc.gov>, James Rockas <jrockas@doc.gov>
Subject: Re: Urgent Request for Meeting - Rice Hadley Gates Advisors on Japanese Situation with Potential National Security Implications

Wendy will schedule something. Wilbur Ross

Sent from my iPhone

On Mar 30, 2017, at 7:57 PM, Mark Long <(b)(6)@wdc.com> wrote:

Dear Secretary Ross,

We met briefly a few weeks ago when you addressed the Semiconductor Industry Association about trade and economic competitiveness issues. I am the Chief Strategy Officer and Chief Financial Officer of Western Digital Corporation, a U.S. based leader in storage products and technology. We make a wide variety of products, including hard disk drives that power cloud data centers and NAND Flash chips that are the storage for smartphones and tablets. The purpose of my email is to request a meeting to brief you on an urgent matter that we believe has national security and economic competitiveness implications. (b)(4)

[REDACTED]

(b)(4)

A large rectangular area of the document is redacted with black bars. The redaction covers approximately four lines of text, starting from the top left and extending towards the right margin.

Meeting Request:

I am planning to be in D.C. the week of April 10 and would greatly appreciate the opportunity to meet with you and explain the details of this situation and the potential national security and economic competitiveness implications. In the event that meeting next week (the week of April 3) is preferable, I could adjust my schedule accordingly. I will follow up with a phone call to your team as well.

Brief Background on Western Digital:

We are headquartered in San Jose, California and we employ approximately 8,250 people in the U.S., the majority of whom are highly skilled engineers. In fiscal 2016 (ended July 1, 2016), we had proforma revenue of approximately \$18 billion, with strong profitability and cash flow. We invest heavily in research and development to create the innovations required to store ever-increasing amounts of data and to enable consumers, businesses and governments to generate value from all that information. Our customers include all of the leading cloud service providers (such as Amazon, Facebook and Google), mobile phone providers (such as Apple) and original equipment manufacturers (OEMs, such as HP, HPe, IBM, NetAPP and Dell/EMC) through which we provide storage technology that contains and protects critical business, consumer, government and military data.

The NAND flash that we develop with our partner, Toshiba, is the foundation for storing data today and will fundamentally enable new areas of innovation with mission critical commercial and military applications, such as:

- the Internet of Things,
- connected and autonomous vehicles, including cars, trucks, UAVs, etc.,
- the evolution of cloud and mobile computing,
- the deployment of augmented and virtual reality applications,
- advanced manufacturing networks featuring next-generation robotics,
- new compute architectures leveraging artificial intelligence and machine learning and

big data mining and algorithmic analysis,

(b)(4) [Redacted text block]

[Redacted text block]

[Redacted text block]

[Redacted text block]

[Redacted text block]

(b)(4)

The proposed transaction timetable is short due to Toshiba's ongoing financial crisis. Initial bids were submitted this week and Toshiba will be making decisions over the next few weeks. As a result, we would appreciate the opportunity to brief you as soon as possible. I have copied my assistant, Maria, who will also help with scheduling logistics.

Best regards,

Mark

Mark P. Long
Chief Strategy Officer & Chief Financial Officer
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m: (b)(6)
Assistant: Maria Allen ((b)(6)@wdc.com, 408-717-(b)(6))

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EXHIBIT A-13

Slattery, Elizabeth (Federal)

From: Leach, Macie (Federal)
Sent: Saturday, December 1, 2018 12:32 PM
To: Neuhaus, Chelsey (Federal); Armstrong, Katherine (Federal)
Subject: Fwd: New Email Address

Sent from my iPhone

Begin forwarded message:

From: Wilbur Ross <(b)(6) non-Gov >
Date: November 28, 2018 at 3:40:32 PM MST
To: sleach@doc.gov
Subject: Fwd: New Email Address

Please schedule. W

Sent from my iPad

Begin forwarded message:

From: Oscar Iglesias Sanchez <(b)(6) >
Date: November 27, 2018 at 6:51:34 PM EST
To: "(b)(6) non-Gov" <(b)(6) non-Gov >
Subject: Re: New Email Address

Hi Wilbur - just following up on my prior note. Please let me know what works best for you.

Thanks,
Oscar

----- Mensaje original -----

De: Oscar Iglesias Sanchez <(b)(6) >
Fecha: 21/11/18 14:18 (GMT-06:00)
Para: Wilbur Ross <(b)(6) non-Gov >
Asunto: RE: New Email Address

Thanks Wilbur. Our CEO, Vicente Di Loreto, could be in Washington any day starting from this upcoming Monday, November 26th, subject to your availability and preference as to day, time and location. If you don't mind, Vicente may be joined by one or two Codere board members, which I would confirm with you prior to the meeting.

Thanks again and please let me know what works best for you from a scheduling standpoint.

Best regards,
Oscar

From: Wilbur Ross [mailto:(b)(6) non-Gov]
Sent: lunes, 19 de noviembre de 2018 9:48
To: Oscar Iglesias Sanchez <(b)(6)>
Subject: Re: New Email Address

Dear Oscar, thanks for your note I would be happy. To meet with him but some other pressing matters will prevent me from going to the G 20 if he will be in Washington any time soon I will be glad to see him Wilbur ROSS

Sent from my iPhone

On Nov 18, 2018, at 10:21 AM, Oscar Iglesias Sanchez <(b)(6)> wrote:

Dear Wilbur,

Hoping all is well with you. I know you are busy, so will keep my note short. Based on recent press accounts, I understand you will be in Buenos Aires for the G-20 meeting on November 30th and December 1st, was hoping you would be willing to take a 15 minute meeting with the global CEO of Codere while you are there.

As you may already know, Codere is a Spain based but multi-national gaming company majority owned by U.S. investment funds (following completion of a debt for equity exchange in April 2016). Our Argentine business is (or rather was) the most significant contributor of EBITDA and cash flow to our group and is under significant pressure due to both recent material tax increases on our sector and a near-term expectation of further tax increases.

When you can, please let me know if you are available for the meeting. And, of course, best of luck with on-going trade negotiations.

Best regards,
Oscar Iglesias
(b)(6)

<image001.png>
Oscar Iglesias
Director Desarrollo Corporativo
Director Corporate Development

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T. +34 91.343.2967
M. (b)(6)
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www.codere.com

From: Ross, Wilbur L [mailto:(b)(6) non-Gov]
Sent: martes, 24 de enero de 2017 21:53
Cc: (b)(6) non-Gov
Subject: New Email Address

Please be advised that I can be contacted at my new email address, (b)(6) non-Gov . My mobile phone number remains unchanged.

Best regards,

Wilbur Ross

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EXHIBIT A-18

Slattery, Elizabeth (Federal)

From: Teramoto, Wendy (Federal)
Sent: Tuesday, April 24, 2018 4:17 AM
To: Dianna Dunne (b)(6) @milkeninstitute.org
Subject: Re: You are invited - An evening with Mary Erdoes

Let's talk this morning. I won't be landing until Monday afternoon. Thanks for everything!

On Apr 23, 2018, at 6:43 PM, Dianna Dunne (b)(6) @milkeninstitute.org <(b)(6) @milkeninstitute.org> wrote:

Thanks for the heads up. Maybe we can discuss Monday and Tuesday night dinners when you have a moment tomorrow. Not sure if he set on this one though there may be 1-2 we would be interested in him stopping by prior to him sitting at one in particular...

From: Teramoto, Wendy (Federal) [mailto:WTeramoto@doc.gov]
Sent: Monday, April 23, 2018 3:26 AM
To: Dianna Dunne (b)(6) @milkeninstitute.org (b)(6) @milkeninstitute.org
Subject: Fwd: You are invited - An evening with Mary Erdoes

Begin forwarded message:

From: Wilbur Ross <(b)(6) non-Gov >
Date: April 12, 2018 at 11:55:17 AM EDT
To: "Teramoto, Wendy (Federal)" <WTeramoto@doc.gov>
Subject: Fwd: You are invited - An evening with Mary Erdoes

FYI. W

Sent from my iPhone

Begin forwarded message:

From: "de Givenchy, Olivier"
(b)(6) @jpmorgan.com
Date: April 11, 2018 at 6:04:19 PM GMT-5
To: "(b)(6) non-Gov" <(b)(6) non-Gov >
Subject: You are invited - An evening with Mary Erdoes

Dear Secretary Ross,

Mary Callahan Erdoes, Chief Executive Officer of J.P. Morgan Asset & Wealth Management is visiting LA on the occasion of The Milken Global Conference where she will be a speaker. Zoe and I are organizing a cocktail reception in her honor at our home and would love you to join us.

Details are provided in the invitation below.

I hope you can make it.

Best,

Olivier