

EXHIBIT A-1

From: [Teramoto, Wendy L](#)
To: [Teramoto, Wendy \(Federal\)](#)
Cc: [Wilbur Ross](#)
Subject: FW: Re: Invitation to Jan Society Annual Dinner
Date: Sunday, April 09, 2017 7:32:21 AM

We need to check with ethics. (b)(5) W

-----Original Message-----

From: Wilbur Ross [redacted] [@icloud.com](#)
Sent: Saturday, April 08, 2017 09:07 PM Central Standard Time
To: Sakurai, Motoatsu
Cc: Jones, Christy; Teramoto, Wendy L
Subject: [EXT]Re: Invitation to Jan Society Annual Dinner

If this fits the calendar I would like to do it but ido. It want to Jhaveri them announce beforehand that I will be attending. W

Sent from my iPhone

On Apr 7, 2017, at 8:22 PM, Sakurai, Motoatsu (b)(6) [@japansociety.org](#) wrote:

Dear Wilbur san:

We see you in TV very often these days!
We know that you are very busy. But please come to our Annual Dinner (details attached). This letter has been sent to your office in Washington, but in the interest of expediency I wanted to email it to you as well.

Best regards,

Motoatsu Sakurai
President
Japan Society

ジャパン ソサエティー
理事長
櫻井本篤

333 East 47th Street
New York, New York 10017
Tel: 212-(b)(6)
Fax: 212-715-1299
E-mail: (b)(6) [@japansociety.org](#)
URL: www.japansociety.org

<Japan Society 2017 Annual Dinner - Invitation.pdf>

<Invitation to Wilbur L. Ross.pdf>

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EXHIBIT A-2

Slattery, Elizabeth (Federal)

From: Comstock, Earl (Federal)
Sent: Wednesday, March 28, 2018 4:51 PM
To: Wilbur Ross; Wilbur Ross
Cc: Walsh, Michael (Federal)
Subject: Re: (b)(5) DPP

Thanks Mr. Secretary. I am copying in Mike and we will review asap. Earl

On 3/28/18, 4:36 PM, "Wilbur Ross" <(b) (6) non-Gov > wrote:

(b)(5) DPP/ACP

A large rectangular area of the page is completely redacted with a solid black fill. The redaction covers the entire body of the email, starting below the header and ending above the footer. The only text visible within this redacted area is the redaction code "(b)(5) DPP/ACP" at the top left corner.

(b)(5) DPP/ACP



EXHIBIT A-3

Slattery, Elizabeth (Federal)

From: Alan Turley <Alan.Turley@trade.gov>
Sent: Saturday, March 17, 2018 8:33 AM
To: Teramoto, Wendy (Federal); Leach, Macie (Federal)
Subject: Re: (b) (4)

I will come up on Monday. (b)(5) DPP

Rgds.

Get [Outlook for iOS](#)

From: Teramoto, Wendy (Federal) <WTeramoto@doc.gov>
Sent: Saturday, March 17, 2018 8:16:08 AM
To: Leach, Macie (Federal)
Cc: Alan Turley
Subject: Re: (b) (4)

CC'ing Alan Turley who would know the players. Alan. Please come by sometime Monday if you can to discuss in person. Thanks. W

Sent from my iPhone

On Mar 16, 2018, at 2:07 PM, Leach, Macie (Federal) <SLeach@doc.gov> wrote:

I think I should flag for Maggi?

From: Wilbur Ross [[mailto:\(b\) \(6\) non-Gov](mailto:(b) (6) non-Gov)]
Sent: Friday, March 16, 2018 2:03 PM
To: Michael Del Giudice <(b)(6)@mcmglobal.com>
Cc: Leach, Macie (Federal) <SLeach@doc.gov>
Subject: Re: (b) (4)

Dear mike, please use my official email. wross@doc.gov. I had met with your client some time ago when I was in the private sector. The request for a letter like this is a bit unusual. Please help me to understand its purpose Wilbur Ross

Sent from my iPhone

On Mar 15, 2018, at 6:44 PM, Michael Del Giudice <(b)(6)@mcmglobal.com> wrote:

Dear Secretary Ross:

Good to see you again at our mutual friend John Hendrickson's "annual 50th" year old birthday party. He and

Marylou have got to be one of the more unique couples ever, truly wonderful people.

I'm writing about a potential (b) (4)

I currently chair a private equity firm in New York, Carnegie Hudson Resources LLC. One of our clients is Wanxiang America Corporation, which has been operating successfully in the USA since 1994. It is a privately-owned global company and employs more than 18,000 people, half of which are located throughout 26 states in the USA. Since 2010, the company has invested more than \$10 billion in the U.S. An additional summary of Wanxiang Corp is being sent under separate email.

The CEO of the American company, Mr. Pin Ni, is a son-in-law of the founder and has resided in Chicago for the past 25 years. Naturally, he is most interested in having a good relationship with President Trump, you and the administration which would be important to the company's decision to (b) (4)

It would be very important to Mr. Ni if he could have a letter signed by the President to signal to his corporate board and employees that the President and the Administration acknowledge (b) (4)

I would ask that you review the attached material about the company and strongly consider this request. A draft letter is attached.

Hope all is well, and expect we'll catch up once again in Palm Beach.

All the best,

Mike

Michael J. Del Giudice
Carnegie Hudson Resources LLC
152 W. 57th Street – 52nd Floor
New York, NY 10019
(212) 218-4078 (Phone)
(b)(6) (Mobile)
(b)(6) [@carnegiehud.com](mailto:(b)(6)@carnegiehud.com)

<Letter (President Trump to Wanxiang) 2018-03-14.docx>

EXHIBIT A-4

Slattery, Elizabeth (Federal)

From: Freitas, Jessica (Federal)
Sent: Tuesday, December 4, 2018 2:33 PM
To: Rockas, James (Federal)
Subject: RE: CNBC: How Morgan Stanley's 'mad scientist' became Wall Street's top space analyst
Attachments: Commercial Space Investment Summit.doc

Hi James, see attached – (b)(5) DPP

Thanks!

Best,

Jessica Freitas

Attorney & Special Adviser
Administration and Transactions
Office of the General Counsel
U.S. Department of Commerce
Desk: (202) 482-2753
Cell: (b)(6)
jfreitas@doc.gov

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From: Rockas, James (Federal)
Sent: Tuesday, December 4, 2018 2:27 PM
To: Freitas, Jessica (Federal) <JFreitas@doc.gov>
Subject: Re: CNBC: How Morgan Stanley's 'mad scientist' became Wall Street's top space analyst

Can you give me a paragraph on the event?

James G. Rockas
Press Secretary & Deputy Director of Public Affairs
U.S. Department of Commerce
(b)(6) (c) | (202)482-4883 (o)
jrockas@doc.gov



From: "Freitas, Jessica (Federal)" <JFreitas@doc.gov>

Date: Tuesday, December 4, 2018 at 2:22 PM

To: Rockas <JRockas@doc.gov>

Subject: FW: CNBC: How Morgan Stanley's 'mad scientist' became Wall Street's top space analyst

Do you have contact info for Tim Draper perchance?

Best,

Jessica Freitas

Attorney & Special Adviser
Administration and Transactions
Office of the General Counsel
U.S. Department of Commerce
Desk:(202) 482-2753
Cell: (b)(6)
jfreitas@doc.gov

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From: Uthmeier, James (Federal)

Sent: Monday, December 3, 2018 12:15 PM

To: Freitas, Jessica (Federal) <JFreitas@doc.gov>

Subject: Re: CNBC: How Morgan Stanley's 'mad scientist' became Wall Street's top space analyst

We should invite this guy as well! Block chain in space....

<https://www.thestreet.com/story/14457758/1/tim-draper-bets-on-blockchain-in-space.html>

From: Jessica Freitas <JFreitas@doc.gov>

Date: Monday, December 3, 2018 at 8:33 AM

To: "Uthmeier, James (Federal)" <James.Uthmeier@doc.gov>

Subject: RE: CNBC: How Morgan Stanley's 'mad scientist' became Wall Street's top space analyst

If 1pm works I'll invite the OBL/OSC folks as well, let me know!

Jessica Freitas

Attorney & Special Adviser
Administration and Transactions
Office of the General Counsel
U.S. Department of Commerce
Desk:(202) 482-2753
Cell: (b)(6)
jfreitas@doc.gov

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From: Uthmeier, James (Federal)
Sent: Sunday, December 2, 2018 12:00 PM
To: Freitas, Jessica (Federal) <JFreitas@doc.gov>
Subject: Fwd: CNBC: How Morgan Stanley's 'mad scientist' became Wall Street's top space analyst

I think you're already on this, but this would be a great candidate for the panel.

In any event, you guys have done a great job and Sec Ross is really excited about the event. He was talking about it on every non-related phone call.

I now have to be in FL for meetings Tues-Thurs, so I headed straight here from CA. I'll be working and on my phone all day Monday. Perhaps we can line up a conference call with everyone to discuss the event. We need to rope in Guido for much of the logistics (breakfast set up, coffee in library, etc.)

Hope you're having a nice weekend.

James W. Uthmeier

(b) (6)

Begin forwarded message:

From: Wilbur Ross <(b) (6) non-Gov >
Date: December 1, 2018 at 3:34:14 PM EST
To: James Uthmeier <james.uthmeier@doc.gov>
Subject: CNBC: How Morgan Stanley's 'mad scientist' became Wall Street's top space analyst

We should invite them to our investment summit. WLR

How Morgan Stanley's 'mad scientist' became Wall Street's top space analyst
CNBC

Adam Jonas became famous – and to some, infamous – on Wall Street when he called for Tesla's stock to more than double to \$70 a share. [Read the full story](#)

Shared from [Apple News](#)

Sent from my iPhone

EXHIBIT A-5

From: [Alexander, Brooke \(Federal\)](#)
To: [Wilbur Ross](#)
Cc: [Teramoto, Wendy \(Federal\)](#)
Subject: Fwd: Stakeholder Document for Trip to Japan - Western Digital / Toshiba Situation
Date: Tuesday, April 18, 2017 6:26:59 PM

Sent from my iPad

Begin forwarded message:

From: Mark Long <(b)(6)@wdc.com>
Date: April 18, 2017 at 5:53:08 PM EDT
To: Wilbur Ross <(b)(6)@icloud.com>
Cc: Wilbur Ross <wross@doc.gov>, Travis Mosier <(b)(6)@trade.gov>
Subject: Re: Stakeholder Document for Trip to Japan - Western Digital / Toshiba Situation

Secretary Ross:

We greatly appreciate any support you can provide for a US company solution. We will ensure it is good for all the US and Japanese stakeholders.

I am in Tokyo this week and I understand you are meeting with a number of companies today regarding US - Japanese collaboration. The head of our Japan semiconductor business is attending and I was planning on attending, but we were told only one representative per company. I completely understand the limit. If, however, it would be OK for me to attend, it would be great to hear how other companies are thinking about collaborating.

If not, I hope you get a chance to meet Koike-san, President of Sandisk, Japan. He is a fantastic executive and semiconductor industry leader who fully embraces the vision of a long-term US and Japanese strategic alliance made stronger through company-level collaboration.

Thank you,
Mark

Sent from my iPhone

On Apr 16, 2017, at 4:19 AM, Wilbur Ross <(b)(6)@icloud.com> wrote:

I will try my best. Wilbur Ross

Sent from my iPhone

On Apr 15, 2017, at 1:32 AM, Mark Long <(b)(6)@wdc.com>

wrote:

Dear Secretary Ross:

As discussed during our meeting, attached please find a discussion document for Japanese stakeholders that has been translated into Japanese. It is based on the document I provided to you, but has been updated for the Japanese audience. I will send a version in English by separate email.

Thank you very much for your guidance and interest in this critical situation for the future of the U.S. non-volatile memory (NAND) industry. (b)(4)

[REDACTED]

I will be traveling to Tokyo next week and have scheduled meetings with a number of key stakeholders, including METI and (b)(4). I will be providing them with our latest transaction framework for addressing the Toshiba challenges.

I know you have many important issues to discuss with the Japanese leaders during your trip. We greatly appreciate any support you can provide for a U.S. solution led by Western Digital that addresses the needs of all the key Japanese stakeholders.

Thank you,
Mark

Mark P. Long
Chief Strategy Officer & Chief Financial Officer
Western Digital Corporation
5601 Great Oaks Parkway
San Jose, CA 95119
e: (b)(6)@wdc.com
o: 408-717-(b)(6)
m: (b)(6) (6)

Assistant: Maria Allen ((b)(6) [REDACTED])@wdc.com, 408-717-

(b) [REDACTED]

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<(Japanese) 04 14 HC US JP stakeholder_TJ vF.pdf>

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EXHIBIT A-6

From: [Comstock, Earl \(Federal\)](#)
To: [Borman, Matthew](#); [Hill, Daniel](#)
Cc: [Teramoto, Wendy \(Federal\)](#); [Rockas, James \(Federal\)](#); [Wilbur Ross](#)
Subject: Fwd: Urgent Request for Meeting - Rice Hadley Gates Advisors on Japanese Situation with Potential National Security Implications
Date: Thursday, March 30, 2017 9:59:25 PM

Hi Matt and Dan. See the email below. Your thoughts or recommendations would be appreciated. I am out of the office tomorrow. Wendy will be working with Dina to set up a meeting. James is monitoring in case we get press inquiries.

Thanks. Earl

Sent from my iPhone

Begin forwarded message:

From: Wilbur Ross <(b)(6)@icloud.com>
Date: March 30, 2017 at 9:20:35 PM EDT
To: Mark Long <(b)(6)@wdc.com>, Wendy Teramoto <(b)(6)@gmail.com>, Earl Comstock <EComstock@doc.gov>, James Rockas <jrockas@doc.gov>
Subject: Re: Urgent Request for Meeting - Rice Hadley Gates Advisors on Japanese Situation with Potential National Security Implications

Wendy will schedule something. Wilbur Ross

Sent from my iPhone

On Mar 30, 2017, at 7:57 PM, Mark Long <(b)(6)@wdc.com> wrote:

Dear Secretary Ross,

We met briefly a few weeks ago when you addressed the Semiconductor Industry Association about trade and economic competitiveness issues. I am the Chief Strategy Officer and Chief Financial Officer of Western Digital Corporation, a U.S. based leader in storage products and technology. We make a wide variety of products, including hard disk drives that power cloud data centers and NAND Flash chips that are the storage for smartphones and tablets. The purpose of my email is to request a meeting to brief you on an urgent matter that we believe has national security and economic competitiveness implications. (b)(4)

[REDACTED]

(b)(4)
[Redacted]
[Redacted]
[Redacted]
[Redacted]

Meeting Request:

I am planning to be in D.C. the week of April 10 and would greatly appreciate the opportunity to meet with you and explain the details of this situation and the potential national security and economic competitiveness implications. In the event that meeting next week (the week of April 3) is preferable, I could adjust my schedule accordingly. I will follow up with a phone call to your team as well.

Brief Background on Western Digital:

We are headquartered in San Jose, California and we employ approximately 8,250 people in the U.S., the majority of whom are highly skilled engineers. In fiscal 2016 (ended July 1, 2016), we had proforma revenue of approximately \$18 billion, with strong profitability and cash flow. We invest heavily in research and development to create the innovations required to store ever-increasing amounts of data and to enable consumers, businesses and governments to generate value from all that information. Our customers include all of the leading cloud service providers (such as Amazon, Facebook and Google), mobile phone providers (such as Apple) and original equipment manufacturers (OEMs, such as HP, HPe, IBM, NetAPP and Dell/EMC) through which we provide storage technology that contains and protects critical business, consumer, government and military data.

The NAND flash that we develop with our partner, Toshiba, is the foundation for storing data today and will fundamentally enable new areas of innovation with mission critical commercial and military applications, such as:

- the Internet of Things,
- connected and autonomous vehicles, including cars, trucks, UAVs, etc.,
- the evolution of cloud and mobile computing,
- the deployment of augmented and virtual reality applications,
- advanced manufacturing networks featuring next-generation robotics,
- new compute architectures leveraging artificial intelligence and machine learning and

big data mining and algorithmic analysis,

(b)(4) [Redacted text block]

[Redacted text block]

[Redacted text block]

[Redacted text block]

[Redacted text block]

(b)(4)

The proposed transaction timetable is short due to Toshiba's ongoing financial crisis. Initial bids were submitted this week and Toshiba will be making decisions over the next few weeks. As a result, we would appreciate the opportunity to brief you as soon as possible. I have copied my assistant, Maria, who will also help with scheduling logistics.

Best regards,

Mark

Mark P. Long
Chief Strategy Officer & Chief Financial Officer
Western Digital Corporation
5601 Great Oaks Parkway
San Jose, CA 95119
e: (b)(6)@wdc.com
o: 408-717-(b)(6)
m: (b)(6)
Assistant: Maria Allen ((b)(6)@wdc.com, 408-717-(b)(6))

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EXHIBIT A-7

Slattery, Elizabeth (Federal)

From: Davidson, Peter (Federal)
Sent: Monday, April 2, 2018 7:28 AM
To: Teramoto, Wendy (Federal)
Subject: Re: Draft 2 EC response. (b)(5) DPP

(b)(5) DPP

On Apr 2, 2018, at 3:07 AM, Teramoto, Wendy (Federal) <WTeramoto@doc.gov> wrote:

(b)(5) DPP

Thanks. W

On: 02 April 2018 04:30, "Davidson, Peter (Federal)" <(b)(6)@doc.gov> wrote:

(b)(5) DPP

On Apr 1, 2018, at 10:28 PM, Wilbur Ross <(b) (6) non-Gov > wrote:

(b)(5) DPP

Sent from my iPad

On Apr 1, 2018, at 8:00 PM, Comstock, Earl (Federal) <(b)(6)@doc.gov> wrote:

Thanks Mr Secretary. (b)(5) DPP

(b)(5) ACP

(b)(5) DPP

Earl

On: 01 April 2018 19:09,
"Wilbur Ross" <(b) (6) non-Gov > wrote:

(b)(5) DPP

(b)(5) DPP

[Redacted text block]

(b)(5) DPP

[Redacted text block]

[Redacted text block]

(b)(5) DPP

[Redacted text block]

Your

(b)(5) DPP



Sent from my iPad

EXHIBIT A-8

Slattery, Elizabeth (Federal)

From: Teramoto, Wendy (Federal)
Sent: Monday, April 2, 2018 8:21 AM
To: Comstock, Earl (Federal); Davidson, Peter (Federal)
Subject: Re: (b)(5) DPP [REDACTED]

(b)(5) DPP [REDACTED]

On: 02 April 2018 13:23,
"Comstock, Earl (Federal)" <EComstock@doc.gov> wrote:

(b)(5) DPP/ACP [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Earl

From: Davidson, Peter (Federal)
Sent: Monday, April 02, 2018 6:58 AM
To: Teramoto, Wendy (Federal) <WTeramoto@doc.gov>
Cc: Wilbur Ross <(b) (6) non-Gov [REDACTED]>; Comstock, Earl (Federal) <EComstock@doc.gov>; Ross, Wilbur (Federal) <WLRoss@doc.gov>
Subject: Re: (b)(5) DPP [REDACTED]

(b)(5) DPP [REDACTED]

On Apr 2, 2018, at 3:07 AM, Teramoto, Wendy (Federal) <WTeramoto@doc.gov> wrote:

(b)(5) DPP [REDACTED]

On: 02 April 2018 04:30, "Davidson, Peter (Federal)" (b) (6) [REDACTED] <[\[REDACTED\]@doc.gov](mailto:[REDACTED]@doc.gov)> wrote:

(b)(5) DPP

On Apr 1, 2018, at 10:28 PM, Wilbur Ross <(b) (6) non-Gov > wrote:

(b)(5) DPP

Sent from my iPad

On Apr 1, 2018, at 8:00 PM, Comstock, Earl (Federal) <EComstock@doc.gov> wrote:

(b)(5) DPP/ACP

Earl

On: 01 April 2018 19:09,
"Wilbur Ross" <(b) (6) non-Gov > wrote:

(b)(5) DPP/ACP

(b)(5) DPP

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

EXHIBIT A-9

Slattery, Elizabeth (Federal)

From: Wilbur Ross <(b) (6) non-Gov >
Sent: Sunday, March 11, 2018 2:24 PM
To: Teramoto, Wendy (Federal)
Subject: Re: For Secretary Ross

Ok WLR

Sent from my iPhone

On Mar 11, 2018, at 1:24 PM, Teramoto, Wendy (Federal) <WTeramoto@doc.gov> wrote:

I agree. Want me to reach out and see what time her show goes on? I can see if we can do it live this Wednesday.

Sent from my iPhone

On Mar 11, 2018, at 1:14 PM, Wilbur Ross <(b) (6) non-Gov > wrote:

This sounds ok to me. W

Sent from my iPhone

Begin forwarded message:

From: Lynn Forester de Rothschild <(b) (6) non-Gov >
Date: March 10, 2018 at 12:23:21 AM EST
To: "Wilbur Ross ((b) (6) non-Gov)" <(b) (6) non-Gov >
Cc: Evelyn Rothschild <(b)(6) >
Subject: FW: For Secretary Ross

Hi Wilbur,
Wow....you are busy!!
I received this from Greta van Susteren. May I connect her to your office?
Love to Hilary.
Xoxo
Lynn and Evelyn

-----Original Message-----

From: greta van susteren <(b)(6) >
Sent: Thursday, March 08, 2018 6:53 AM
To: Lynn Forester de Rothschild <(b)(6) >
Subject: For Secretary Ross

Dear Mr. Secretary,

I am sure you don't remember me, but we briefly met at the McCain Institute Dinner in NYC a few weeks back. (I interviewed Secretary Kissinger and Gov Kasich before the dinner audience.). Having been an anchor at all 3 cable news networks, I am now the anchor at Voice of

America TV's Plugged in — a show that focuses on American policy and that broadcasts world wide and is translated into many languages (eg it is translated into Mandarin and airs in Asia; translated into Farsi and airs in Iran etc.)

I would very much like to interview you about the President's expected new tariffs on steel. I know that you have spoken to some news organizations already but VOA TV reaches beyond the US border and to a much bigger worldwide audience than the US cable audience. This worldwide reach is important because the world wants to know and understand American policy as it directly impacts them. I am likewise confident that the Trump Administration wants to reach the worldwide audience about important policy changes. The other significant different of VOA TV is that the interviews are longer - not just three minutes - so that policies can be explained.

Since I launched the interview, I have interviewed Vice President Pence, General McMaster, Ambassador Nikki Haley and many US Senators from both sides of the aisle. Each has thought my interview were in-depth and fair.

If you would agree to an interview, of course I would make it convenient to you. I would go to your location if you did not want to come to VOA - TV's studio (Capitol Hill.) Since the show airs live on Wednesdays, if it were not convenient to you to do the show live, I could tape an interview anytime on Tuesday.

Thank you for your consideration.

Best, Greta Van Susteren

EXHIBIT A-10

Slattery, Elizabeth (Federal)

From: Bedan, Morgan (Federal)
Sent: Thursday, March 15, 2018 10:36 AM
To: Dove, Emma
Subject: RE: from Ted Snyder at Yale SOM

That whole week is unfortunately off the table. Sorry!

From: Dove, Emma [mailto: (b)(6) @yale.edu]
Sent: Thursday, March 15, 2018 10:35 AM
To: Bedan, Morgan (Federal) <MBedan@doc.gov>
Subject: RE: from Ted Snyder at Yale SOM

Hi Morgan,

Does Secretary Ross have any availability on April 9th or 10th? Thanks for your help.

All the best,

Emma Langham Dove
Senior Administrative Assistant
Donaldson Dean's Suite
Yale School of Management
PO Box 208200 | 165 Whitney Avenue
Edward P. Evans Hall
New Haven, CT 06520-8200
Direct: (b)(6) | Main: (203) 432 6035
Fax: (203) 436 9277 | <http://som.yale.edu/>

From: Bedan, Morgan (Federal) [mailto:MBedan@doc.gov]
Sent: Wednesday, March 14, 2018 11:47 AM
To: Dove, Emma < (b)(6) @yale.edu >
Subject: RE: from Ted Snyder at Yale SOM

Hello –

Secretary Ross will now be on official travel and unable to meet on the 11th. Is there another day that works for Dean Snyder?

Morgan

From: Dove, Emma [mailto: (b)(6) @yale.edu]
Sent: Wednesday, February 28, 2018 4:33 PM
To: Bedan, Morgan (Federal) <MBedan@doc.gov>
Subject: RE: from Ted Snyder at Yale SOM

Hi Morgan,

11:15 AM on April 11th will work well. Does Secretary Ross have a preferred meeting location?

Thanks for your help in scheduling.

All the best,

Emma Langham Dove
Senior Administrative Assistant
Donaldson Dean's Suite
Yale School of Management
PO Box 208200 | 165 Whitney Avenue
Edward P. Evans Hall
New Haven, CT 06520-8200
Direct: (b)(6) | Main: (203) 432 6035
Fax: (203) 436 9277 | <http://som.yale.edu/>

From: Bedan, Morgan (Federal) [<mailto:MBedan@doc.gov>]
Sent: Wednesday, February 28, 2018 4:26 PM
To: Dove, Emma <(b)(6)@yale.edu>
Cc: Neuhaus, Chelsey (Federal) <CNeuhaus@doc.gov>
Subject: RE: from Ted Snyder at Yale SOM

Emma –

Does 11:15 AM on April 11 work?

Thanks!

From: Teramoto, Wendy (Federal)
Sent: Tuesday, February 27, 2018 9:09 AM
To: Dove, Emma (b)(6)@yale.edu>
Cc: Bedan, Morgan (Federal) <MBedan@doc.gov>; Neuhaus, Chelsey (Federal) <CNeuhaus@doc.gov>; Leach, Macie (Federal) <SLeach@doc.gov>
Subject: RE: from Ted Snyder at Yale SOM

Ccing scheduling. We need to run this through the ethics and compliance group first. Thanks. W

From: Dove, Emma [[mailto:\(b\)\(6\)@yale.edu](mailto:(b)(6)@yale.edu)]
Sent: Monday, February 26, 2018 10:52 AM
To: Teramoto, Wendy (Federal) <WTeramoto@doc.gov>
Subject: RE: from Ted Snyder at Yale SOM

Hi Wendy,

Hope you're well. I assist Dean Snyder at the School of Management, and would be happy to work with you to find a time for Secretary Ross and Dean Snyder to meet.

Dean Snyder would currently be available from 2:00 PM – 6:00 PM on Tuesday, April 10th, or any time before 11:00 AM on Wednesday, April 11th.

All the best,

Emma Langham Dove
Senior Administrative Assistant
Donaldson Dean's Suite
Yale School of Management
PO Box 208200 | 165 Whitney Avenue
Edward P. Evans Hall
New Haven, CT 06520-8200

Direct: (b)(6) | Main: (203) 432 6035
Fax: (203) 436 9277 | <http://som.yale.edu/>

From: Wilbur Ross [[mailto:\(b\)\(6\) non-Gov](mailto:(b)(6) non-Gov)]
Sent: Thursday, February 22, 2018 6:07 PM
To: Snyder, Ted (Dean Sch of Mgt) <tsnyder@yale.edu>
Cc: (b)(6) non-Gov; wteramoto@doc.gov
Subject: Re: from Ted Snyder at Yale SOM

Wendy please schedule. WLR

Sent from my iPhone

On Feb 22, 2018, at 2:24 PM, Snyder, Ted (Dean Sch of Mgt) <tsnyder@yale.edu> wrote:

<image001.gif>

Dear Wilbur,

Greetings from Yale SOM! We wish you well as you proceed into Year 2 as Secretary of Commerce.

It would be a great honor to visit you in D.C when I will be in town on Tuesday or Wednesday, April 10-11.

Very best regards, Ted Snyder

Edward A. Snyder
Indra K. Nooyi Dean (on partial leave through 6/30/2018)
Yale School of Management
tsnyder@yale.edu
(b)(6)

Courier address: Evans Hall, 165 Whitney Ave, New Haven, CT 06511
Postal address: Box 208200, New Haven, CT 06520-8200

Evans Hall entry at 165 Whitney Ave.
Donaldson Dean's Suite: Walk to Bekenstein Atrium (south side) and enter from first floor.

EXHIBIT A-11

Slattery, Elizabeth (Federal)

From: Teramoto, Wendy (Federal)
Sent: Friday, March 30, 2018 3:34 PM
To: Comstock, Earl (Federal)
Subject: Re: Letter to EC [REDACTED] (b)(5) DPP

[REDACTED] (b)(5) DPP

> On Mar 30, 2018, at 2:35 PM, Comstock, Earl (Federal) <EComstock@doc.gov> wrote:

>
> Thanks Mr. Secretary. [REDACTED] (b)(5) DPP . Earl

>
> On 3/30/18, 2:19 PM, "Wilbur Ross" < [REDACTED] (b) (6) non-Gov > wrote:

> [REDACTED] (b)(5) DPP

(b)(5) DPP



Sent from my iPad

>

EXHIBIT A-12

Slattery, Elizabeth (Federal)

From: Comstock, Earl (Federal)
Sent: Saturday, July 7, 2018 2:20 PM
To: Wilbur Ross
Cc: Teramoto, Wendy (Federal); Rockas, James (Federal)
Subject: Re: (b)(5) DPP

Thanks Mr Secretary. (b)(5) DPP

Earl

Sent from my iPhone

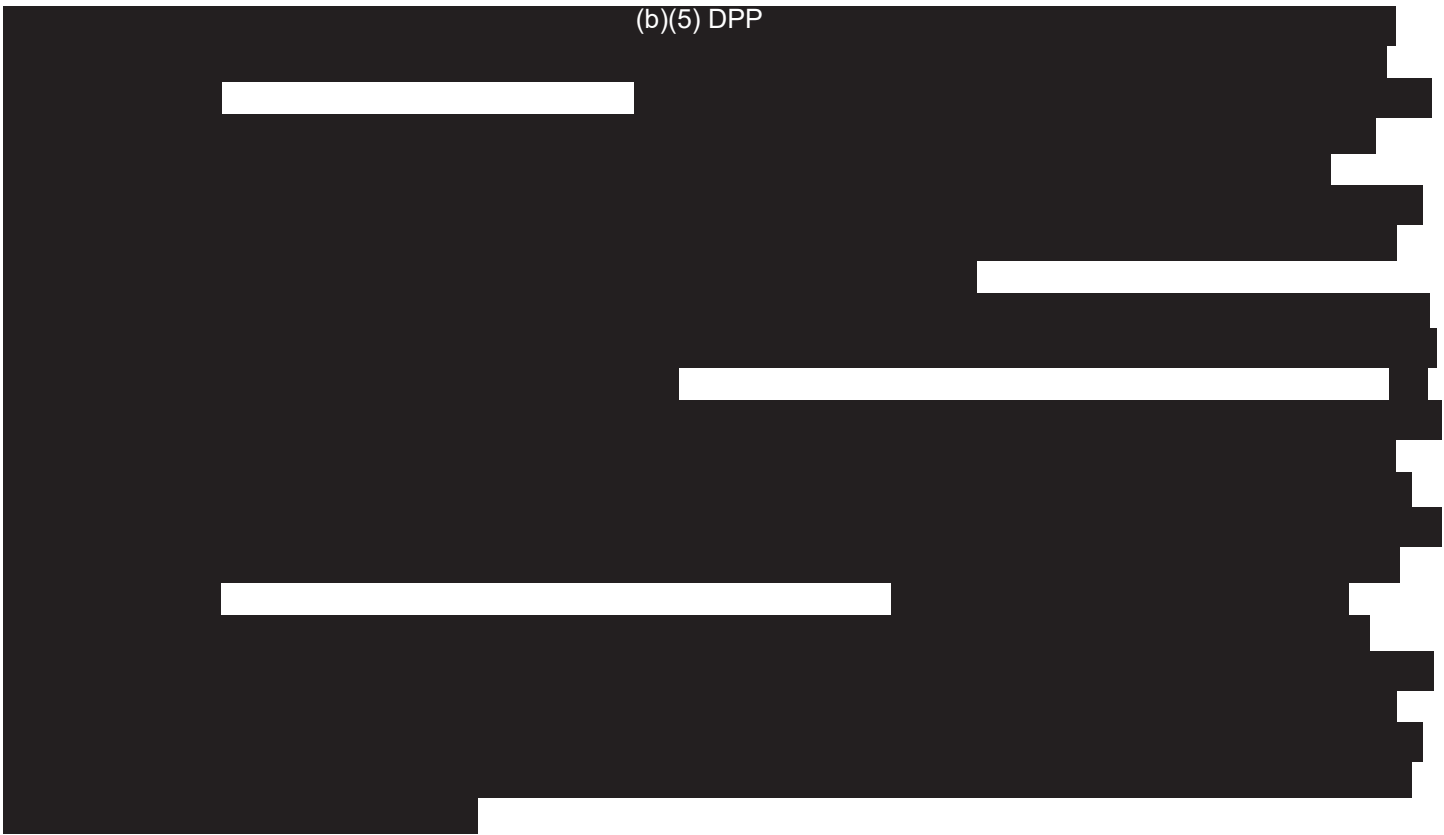
> On Jul 7, 2018, at 2:05 PM, Wilbur Ross <(b) (6) non-Gov> wrote:

>
> (b)(5) DPP

[Large redacted area containing multiple lines of blacked-out text]

(b)(5) DPP

(b)(5) DPP



- >
- > Wilbur Ross
- >
- >
- >
- > Sent from my iPad

EXHIBIT A-13

Slattery, Elizabeth (Federal)

From: Leach, Macie (Federal)
Sent: Saturday, December 1, 2018 12:32 PM
To: Neuhaus, Chelsey (Federal); Armstrong, Katherine (Federal)
Subject: Fwd: New Email Address

Sent from my iPhone

Begin forwarded message:

From: Wilbur Ross <(b)(6) non-Gov >
Date: November 28, 2018 at 3:40:32 PM MST
To: sleach@doc.gov
Subject: Fwd: New Email Address

Please schedule. W

Sent from my iPad

Begin forwarded message:

From: Oscar Iglesias Sanchez <(b)(6) >
Date: November 27, 2018 at 6:51:34 PM EST
To: "(b)(6) non-Gov" <(b)(6) non-Gov >
Subject: Re: New Email Address

Hi Wilbur - just following up on my prior note. Please let me know what works best for you.

Thanks,
Oscar

----- Mensaje original -----

De: Oscar Iglesias Sanchez <(b)(6) >
Fecha: 21/11/18 14:18 (GMT-06:00)
Para: Wilbur Ross <(b)(6) non-Gov >
Asunto: RE: New Email Address

Thanks Wilbur. Our CEO, Vicente Di Loreto, could be in Washington any day starting from this upcoming Monday, November 26th, subject to your availability and preference as to day, time and location. If you don't mind, Vicente may be joined by one or two Codere board members, which I would confirm with you prior to the meeting.

Thanks again and please let me know what works best for you from a scheduling standpoint.

Best regards,
Oscar

From: Wilbur Ross [mailto:(b)(6) non-Gov]
Sent: lunes, 19 de noviembre de 2018 9:48
To: Oscar Iglesias Sanchez <(b)(6)>
Subject: Re: New Email Address

Dear Oscar, thanks for your note I would be happy. To meet with him but some other pressing matters will prevent me from going to the G 20 if he will be in Washington any time soon I will be glad to see him Wilbur ROSS

Sent from my iPhone

On Nov 18, 2018, at 10:21 AM, Oscar Iglesias Sanchez <(b)(6)> wrote:

Dear Wilbur,

Hoping all is well with you. I know you are busy, so will keep my note short. Based on recent press accounts, I understand you will be in Buenos Aires for the G-20 meeting on November 30th and December 1st, was hoping you would be willing to take a 15 minute meeting with the global CEO of Codere while you are there.

As you may already know, Codere is a Spain based but multi-national gaming company majority owned by U.S. investment funds (following completion of a debt for equity exchange in April 2016). Our Argentine business is (or rather was) the most significant contributor of EBITDA and cash flow to our group and is under significant pressure due to both recent material tax increases on our sector and a near-term expectation of further tax increases.

When you can, please let me know if you are available for the meeting. And, of course, best of luck with on-going trade negotiations.

Best regards,
Oscar Iglesias
(b)(6)

<image001.png>
Oscar Iglesias
Director Desarrollo Corporativo
Director Corporate Development

Avenida de Bruselas, 26
28108 Alcobendas, Madrid
T. +34 91.343.2967
M. (b)(6)
(b)(6)
www.codere.com

From: Ross, Wilbur L [mailto:(b)(6) non-Gov]
Sent: martes, 24 de enero de 2017 21:53
Cc: (b)(6) non-Gov
Subject: New Email Address

Please be advised that I can be contacted at my new email address, (b)(6) non-Gov . My mobile phone number remains unchanged.

Best regards,

Wilbur Ross

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EXHIBIT A-14

Slattery, Elizabeth (Federal)

From: Jacobi, Will (Federal)
Sent: Tuesday, July 17, 2018 3:48 PM
To: Jacob, Dana (Federal)
Subject: FW: Sat 1/6 (Palm Tree Award)
Attachments: Doc Jul 22, 2017, 1616.pdf; ATT00001.htm

(b)(5) ACP

Will Jacobi
Senior Attorney, Ethics Office
Office of the General Counsel
Office: 202-482-3255
Mobile: (b)(6)
[Commerce Ethics](#)

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From: Jacobi, Will (Federal)
Sent: Tuesday, July 17, 2018 3:46 PM
To: Jacob, Dana (Federal) <DJacob@doc.gov>
Subject: FW: Sat 1/6 (Palm Tree Award)

Will Jacobi
Senior Attorney, Ethics Office
Office of the General Counsel
Office: 202-482-3255
Mobile: (b)(6)
[Commerce Ethics](#)

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message or its contents is strictly prohibited. Please notify us immediately that you have received this message in error, and delete the message.

From: Jacob, Dana (Federal)
Sent: Monday, July 24, 2017 11:30 AM
To: Alexander, Brooke (Federal) <BAlexander@doc.gov>
Cc: Maggi, David (Federal) <dMaggi@doc.gov>; Jacobi, Will (Federal) <wjacobi@doc.gov>
Subject: FW: Sat 1/6 (Palm Tree Award)

Brooke,

(b)(5) ACP [Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

Please let me know if you have any questions.

Dana Jacob
Senior Attorney
[Ethics Law and Programs Division](#)
Office of the General Counsel
U.S. Department of Commerce
1401 Constitution Avenue, NW
Washington D.C. 20230

Tel: 202-482-0127
Fax: 202-482-2998

Just how personal is a "personal relationship"? – check out the Ethics newsletter: [Ethics Compass](http://www.commerce.gov/ethics)
(www.commerce.gov/ethics)

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From: Maggi, David (Federal)
Sent: Monday, July 24, 2017 8:00 AM
To: Jacob, Dana (Federal)
Subject: Fwd: Sat 1/6

Sent from my iPhone

Begin forwarded message:

From: "Alexander, Brooke (Federal)" <BAlexander@doc.gov>
To: "Maggi, David (Federal)" <dMaggi@doc.gov>
Subject: Fwd: Sat 1/6

Sent from my iPhone

Begin forwarded message:

From: "Wilbur Ross" <(b)(6) non-Gov >
To: "Alexander, Brooke (Federal)" <BAlexander@doc.gov>
Subject: Fwd: Sat 1/6

Please check with ethics about this and a similar one from the Harvard business school club of Washington DC. WLR

Sent from my iPhone

Begin forwarded message:

From: hilary geary <(b)(6) >
Date: July 22, 2017 at 1:17:33 PM PDT
To: Wilbur Ross <(b)(6) non-Gov >, Brooke Alexander
<balexander@doc.gov>
Subject: Sat 1/6

Sent from my iPhone
Hilary Geary Ross
[REDACTED]
(b)(6)

EXHIBIT A-15

Slattery, Elizabeth (Federal)

From: Maggi, David (Federal)
Sent: Thursday, November 8, 2018 9:32 AM
To: Jacobi, Will (Federal); Jacob, Dana (Federal)
Subject: FW: Security transactions reports

FYI

David Maggi
Chief, Ethics Law and Programs Division Office of the General Counsel U.S. Department of Commerce
202-482-7938

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-----Original Message-----

From: Wilbur Ross <(b)(6) non-Gov >
Sent: Thursday, November 8, 2018 8:21 AM
To: (b)(6) Mrs. Ross
Cc: Ted Kassinger (b)(6) @omm.com>; Maggi, David (Federal) <dMaggi@doc.gov>
Subject: Security transactions reports

Dear Hilary, as we discussed last night (b)(6); (B)(5) ACP

Wilbur

Sent from my iPhone

EXHIBIT A-16

Slattery, Elizabeth (Federal)

From: Rockas, James (Federal)
Sent: Sunday, July 22, 2018 3:25 PM
To: Teramoto, Wendy (Federal)
Cc: Leach, Macie (Federal)
Subject: Re: Speaking Invitation from RealClearPolitics

They never got back to me. Will follow up again. Small venue for a luncheon though.

James Rockas
Press Secretary &
Deputy Director of Public Affairs
U.S. Department of Commerce
(b)(6)

* Typed on an iPhone - please excuse the brevity

On Jul 22, 2018, at 12:20 PM, Teramoto, Wendy (Federal) <WTeramoto@doc.gov> wrote:

You were going to reach out to your friend.

Sent from my iPhone

On Jul 22, 2018, at 11:36 AM, Rockas, James (Federal) <JRockas@doc.gov> wrote:

Don't think this is going to be very big. Did we get speakers list?

James Rockas
Press Secretary &
Deputy Director of Public Affairs
U.S. Department of Commerce
(b)(6)

* Typed on an iPhone - please excuse the brevity

On Jul 22, 2018, at 9:04 AM, Teramoto, Wendy (Federal) <WTeramoto@doc.gov> wrote:

Any feedback on this?

Sent from my iPhone

Begin forwarded message:

From: Wilbur Ross <(b)(6) non-Gov >
Date: July 19, 2018 at 12:57:04 PM EDT
To: "Rockas, James (Federal)" <JRockas@doc.gov>, "Teramoto, Wendy (Federal)" <WTeramoto@doc.gov>

**Subject: Fwd: Speaking Invitation from
RealClearPolitics**

Sent from my iPhone

Begin forwarded message:

From: Shelby Lopez
<slopez@realclearpolitics.com>
Date: July 5, 2018 at 11:45:28 AM EDT
To: "(b)(6) non-Gov"
<(b)(6) non-Gov >
**Subject: Speaking Invitation from
RealClearPolitics**

Good morning Secretary Ross,

RealClearPolitics invites you to join us as the keynote speaker in an event called *Turning Global Gains Into Local Successes in the Digital Economy*. The event will take place on July 26 at the National Union Building in downtown Washington, D.C. In this program, we plan to discuss the digital economy and the effects of the internet on economic mobility for Americans in rural areas and small cities. I have attached a formal invitation from our executive editor Carl Cannon.

Please reach out at any time with questions or for more information about the event. If there is someone else I can contact to process this request, please let me know. We sincerely hope that you will be able to join us.

Thank you,
Shelby Lopez

--

Shelby Lopez
Director of Marketing & Events |
RealClear Media Group
1725 DeSales St. NW; Ste. 700
Washington, DC 20036
slopez@realclearpolitics.com
813.205.4475

<Invitation to Sec. Ross from RealClearPolitics.pdf>

EXHIBIT A-17

Slattery, Elizabeth (Federal)

From: Teramoto, Wendy (Federal)
Sent: Thursday, February 22, 2018 10:08 AM
To: Leach, Macie (Federal); Bedan, Morgan (Federal); Neuhaus, Chelsey (Federal)
Subject: FW: A Special Invitation

From: Wilbur Ross [mailto: (b) (6) non-Gov]
Sent: Wednesday, February 21, 2018 9:48 PM
To: Teramoto, Wendy (Federal) <WTeramoto@doc.gov>
Subject: Fwd: A Special Invitation

(b)(5) - DPP

W

Sent from my iPhone

Begin forwarded message:

From: Aidan Connolly <Aidan@irishartscenter.org>
Date: February 21, 2018 at 1:36:57 PM EST
To: (b) (6) non-Gov <(b) (6) non-Gov>
Subject: A Special Invitation

Dear Secretary Ross,

On behalf of our colleagues and the board of directors, Pauline and I are delighted to invite you to join us for a special pre-St. Patrick's Day announcement with Ireland's Prime Minister, Taoiseach Leo Varadkar, on the afternoon of Friday, March 16th at Cybert Tire, the future site of the New Irish Arts Center, at 726 11th Avenue (51st/52nd).

The exact timing of the event is to be determined, but our best estimate is that it will be sometime between 3-5 p.m. We will follow up with more detail as soon as we have it.

This is a very special moment in our history and we hope you will be able to join us. It will include a very intimate group of 50-60 of our closest friends, supporters and some members of the media.

Please confirm your attendance to this email or to nick.rolf@irishartscenter.org.

Sincere thanks,
Aidan

Aidan Connolly
Executive Director
Irish Arts Center
553 West 51st Street
New York, NY 10019

212.757.3318 x201
aidan@irishartscenter.org
www.irishartscenter.org
@ajconnolly

Executive Assistant:
Barry O Séanáin
212.757.3318 x225
barry@irishartscenter.org

EXHIBIT A-18

Slattery, Elizabeth (Federal)

From: Teramoto, Wendy (Federal)
Sent: Tuesday, April 24, 2018 4:17 AM
To: Dianna Dunne (b)(6) @milkeninstitute.org
Subject: Re: You are invited - An evening with Mary Erdoes

Let's talk this morning. I won't be landing until Monday afternoon. Thanks for everything!

On Apr 23, 2018, at 6:43 PM, Dianna Dunne (b)(6) @milkeninstitute.org <(b)(6) @milkeninstitute.org> wrote:

Thanks for the heads up. Maybe we can discuss Monday and Tuesday night dinners when you have a moment tomorrow. Not sure if he set on this one though there may be 1-2 we would be interested in him stopping by prior to him sitting at one in particular...

From: Teramoto, Wendy (Federal) [mailto:WTeramoto@doc.gov]
Sent: Monday, April 23, 2018 3:26 AM
To: Dianna Dunne (b)(6) @milkeninstitute.org (b)(6) @milkeninstitute.org
Subject: Fwd: You are invited - An evening with Mary Erdoes

Begin forwarded message:

From: Wilbur Ross <(b)(6) non-Gov >
Date: April 12, 2018 at 11:55:17 AM EDT
To: "Teramoto, Wendy (Federal)" <WTeramoto@doc.gov>
Subject: Fwd: You are invited - An evening with Mary Erdoes

FYI. W

Sent from my iPhone

Begin forwarded message:

From: "de Givenchy, Olivier"
(b)(6) @jpmorgan.com
Date: April 11, 2018 at 6:04:19 PM GMT-5
To: "(b)(6) non-Gov" <(b)(6) non-Gov >
Subject: You are invited - An evening with Mary Erdoes

Dear Secretary Ross,

Mary Callahan Erdoes, Chief Executive Officer of J.P. Morgan Asset & Wealth Management is visiting LA on the occasion of The Milken Global Conference where she will be a speaker. Zoe and I are organizing a cocktail reception in her honor at our home and would love you to join us.

Details are provided in the invitation below.

I hope you can make it.

Best,

Olivier